



## D3.2. FINAL EVALUATION REPORT

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Author(s):	Lead author: Delia Nicoara (IOCN), Mario Šekerija(CIPH) Co-authors: Haiduc Alexandra (IOCN), Brinduşan Adrian (IOCN), Ivana Andrijašević (CIPH), Iva Stupar (CIPH), Petra Čukelj (CIPH)
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### Project Information

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Project Full Title:	Network of Comprehensive Cancer Centres: Preparatory activities on creation of National Comprehensive Cancer Centres and EU Networking
Project Acronym:	CraNE
Project N°:	101075284
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## Abbreviations and Acronyms

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CANCON - European Guide on Quality Improvement in Comprehensive Cancer Control

CCC – Comprehensive Care Centre

CCCN – Comprehensive cancer care network

CNCR – Croatian National Cancer Registry

EPAAC – European Partnership for Action Against Cancer ELP – legal and privacy issues

GB – Governmental Board

iPAAC – Innovative Partnership for Action Against Cancer JA – joint action

MS – Member State

MTB – Molecular Tumour Board

QI - Quality Indicators

SC – Steering Committee

WP – Work Package





## Executive Summary

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The Network of Comprehensive Cancer Centres: Preparatory Activities on the Creation of National Comprehensive Cancer Centres and EU Networking (acronym CraNE) is a joint action co-funded by the Health Programme of the European Union and participating national organizations, institutes, and universities.

CraNE JA builds upon the outcomes and recommendations of previous Joint Actions on cancer control (iPAAC, CANCON, and EPAAC; see [www.ipaac.eu](http://www.ipaac.eu), [www.cancercontrol.eu](http://www.cancercontrol.eu), and [www.epaac.eu](http://www.epaac.eu)). With cancer control remaining a significant public health challenge in the European Union, the overarching goal of CraNE JA is to support flagship initiative number 5 of Europe's Beating Cancer Plan (EBCP). This flagship initiative aims to establish an EU Network that links recognized National Comprehensive Cancer Centres (CCCs) in every Member State by 2025.

The primary objective of CraNE JA is to facilitate the creation of this Network by establishing the necessary administrative, professional, and performance-related preconditions. These efforts will aid in integrating existing CCCs and support Member States that need to develop and certify such centres. Additionally, CraNE JA will assess the sustainability and feasibility of the Network, aligning the development of an EU Network of CCCs with national and regional Comprehensive Cancer Care Networks.

The Croatian Institute of Public Health (CIPH) co-leads Work Package 3 (WP3), which focuses on evaluating the joint action, in collaboration with the Oncology Institute "Prof. Dr. Ion Chiricuta" Cluj – Napoca, Romania (IOCN). CIPH is the central public health institute in Croatia, tasked with planning, promoting, and implementing measures to enhance population health. IOCN, the largest cancer institute in Romania, provides preventive, curative, and palliative oncology services and engages in extensive teaching and research.

WP3's main objective is to evaluate whether the joint action has produced the planned results, delivered expected benefits, and achieved the desired changes. The evaluation framework includes process, output, and outcome evaluations. Process evaluation involves the day-to-day management and organization of the project, while output evaluation focuses on the timely production of deliverables and project visibility. Outcome evaluation examines whether CraNE's results can effect changes in cancer control and provide the necessary preconditions for achieving flagship number





## Crane European Network of Comprehensive Cancer Centres

5 of the EBCP. An Evaluation Strategy has been developed as one of the joint action's deliverables to ensure the evaluation is efficient and of the highest quality possible.

This Final Evaluation Report includes the results from the Interim Evaluation Report (M1-M12) and the results from all other meetings, workshops, conferences, and evaluation activities held until the end of the Crane JA (M24).

Specific conclusions and recommendations are presented in the final chapter of this Final Evaluation Report, providing valuable information regarding risk management and evaluation quality measures, as well as some recommendations for the future.





## 1. Process Evaluation

### 1.1. Introduction

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Process evaluation involves assessing the day-to-day strengths and weaknesses of the operational aspects of the project. To gauge participant satisfaction with meeting organisation, cooperation levels, and project progress, short surveys were distributed immediately after each meeting. LimeSurvey ([www.limesurvey.org](http://www.limesurvey.org)) served as the platform for creating these surveys, with personalised links sent to participants via email. The surveys covered topics such as clarity of discussed topics, time management, usefulness of the meetings for networking and activity planning, and suggestions for improvement.

During the initial phase of the joint action, four surveys were conducted after different types of meetings: Kick-off meeting, Steering Committee meeting, Governmental Board meeting, and Crane WPL meeting. The purpose of these surveys, as outlined in the Evaluation Strategy, was to provide a comprehensive analysis of meeting quality, assess participant satisfaction, and ensure clarity regarding the joint action's work.

The survey distributed to Governmental Board members after their meeting differed slightly, as it also evaluated participants' vision regarding the role of the EU Network of CCCs in cancer care and their satisfaction with the joint action.

At the outset of the joint action, WP3 leaders decided not to evaluate every meeting but to select a representative sample of different meeting types for evaluation. The results of these evaluations would contribute to a clearer understanding of overall satisfaction. Examples of the surveys are provided in the annexes of the report.

The average response rate for the evaluated meetings included in the report is 35%, ranging from 19% for the Steering Committee meeting to 47% for the JA Kick-off meeting. The WP3 team plans to take action to increase the response rate in the second half of the joint action, recognizing the importance of higher response rates for drawing meaningful conclusions about meeting quality.





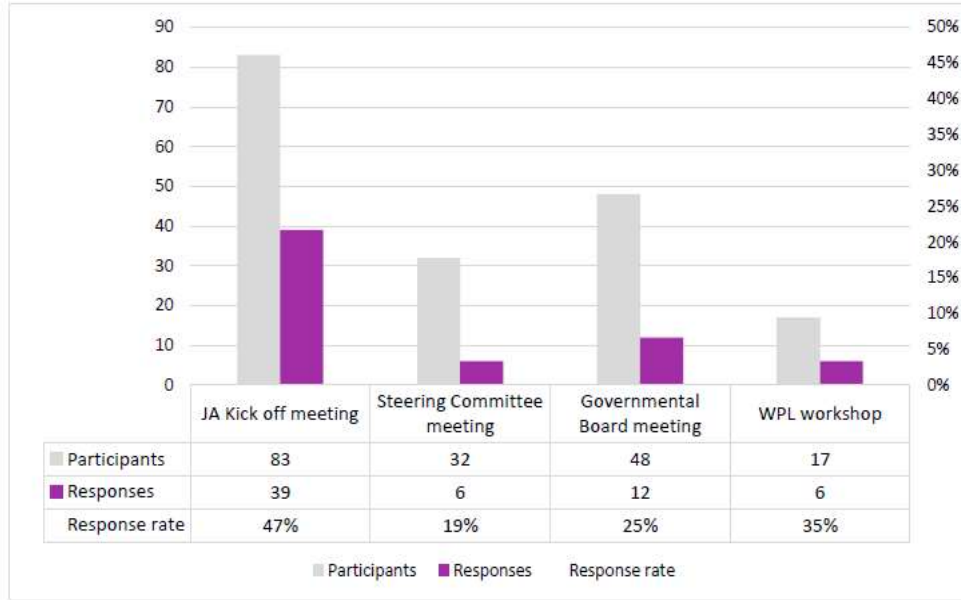


Chart 1. Process evaluation – number of participants and response rate at the evaluated meetings





### 1.2. JA Kick-off meeting

Crane commenced its activities with the inaugural meeting of all Joint Action partners, held in Brussels on November 3–4, 2022, prior to the finalization of the Evaluation Strategy.

Following the meeting, CIPH developed the first survey in an online format and sent it to the participants within one week. The survey comprised nine closed-ended questions and one open-ended question.

The response rate for the Kick-off meeting survey was 47%.

Results of the survey are presented in the charts below.

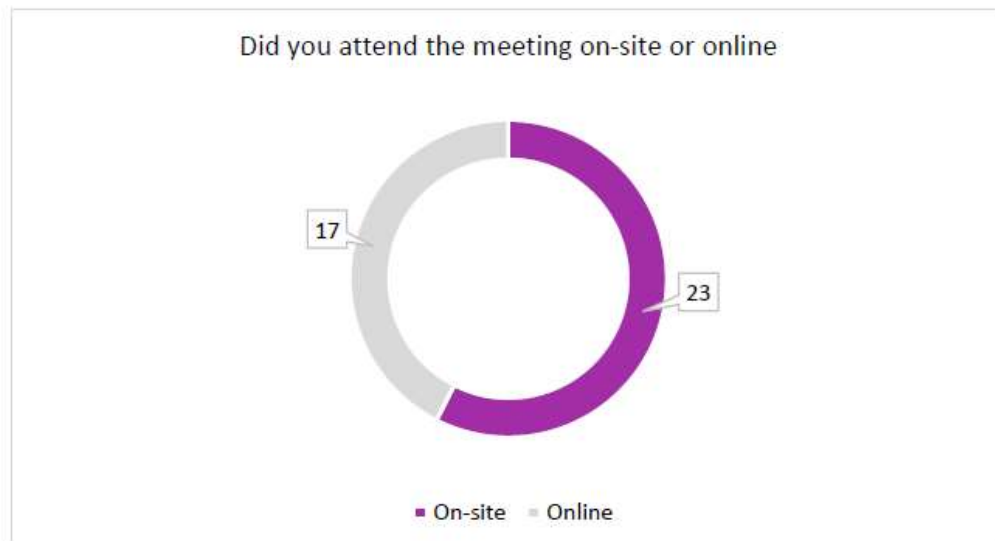


Chart 2. JA kick-off meeting – question on the form of attendance

Participants attended the meeting mostly on – site (23) and in a smaller number online (17).

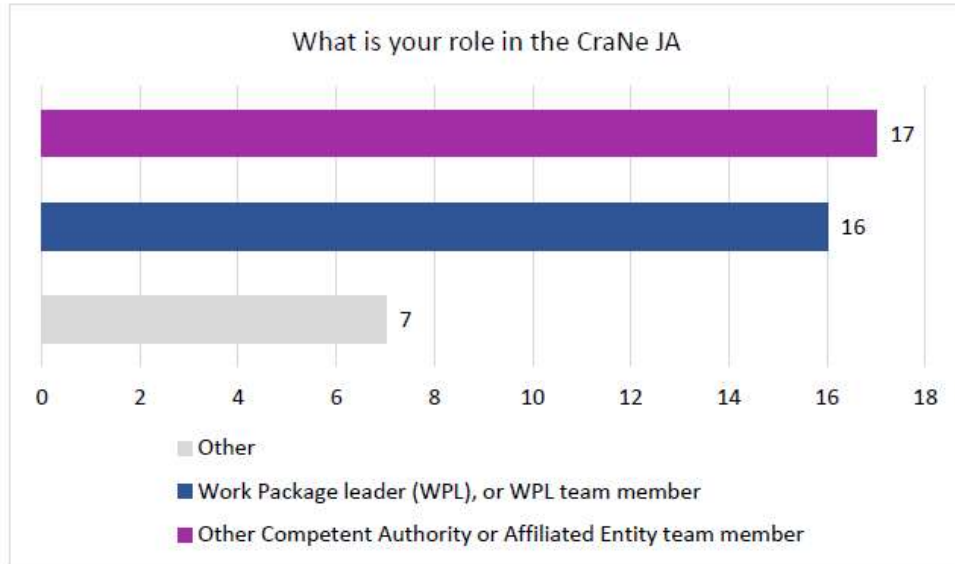


Chart 3. JA kick-off meeting – question on the role of the participant

In the CraNE JA, the majority of participants were affiliated team members (17), followed by Work Package leaders (16). The fewest participants were in the uncategorized group (7).

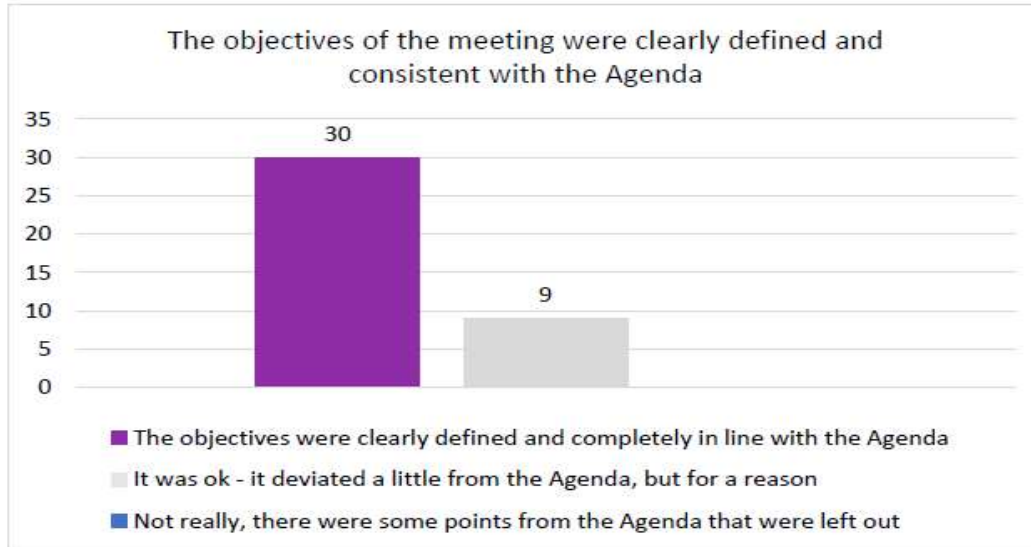


Chart 4. JA kick-off meeting – question on the objectives of the meeting

The majority (30) stated that the objectives were clearly defined and fully aligned with the Agenda. Only 9 participants noted that the objectives deviated from the Agenda, but they provided justifiable reasons for this deviation.



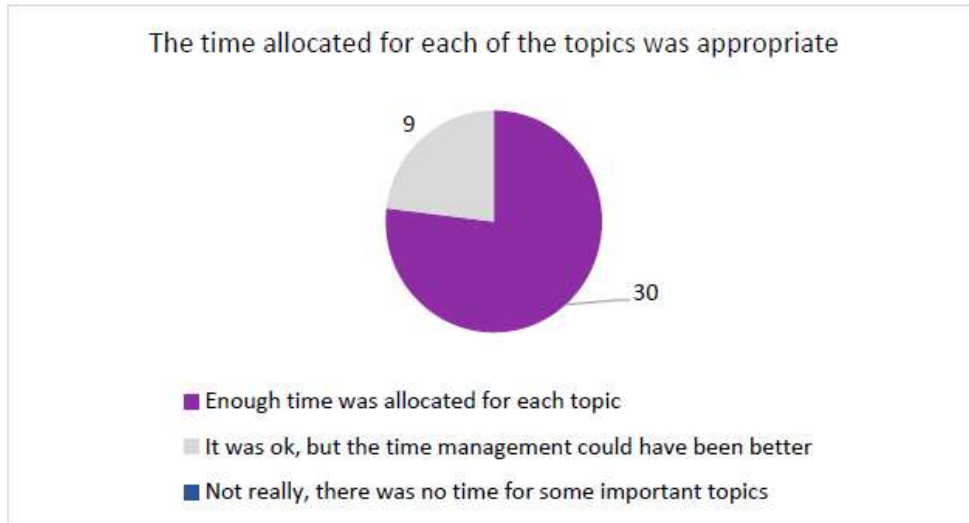


Chart 5. JA kick-off meeting – question on the time allocation

The participants (30) were satisfied with the time allocated for each of the topics of the meeting. Only 9 participants thought that the time management could have been better.

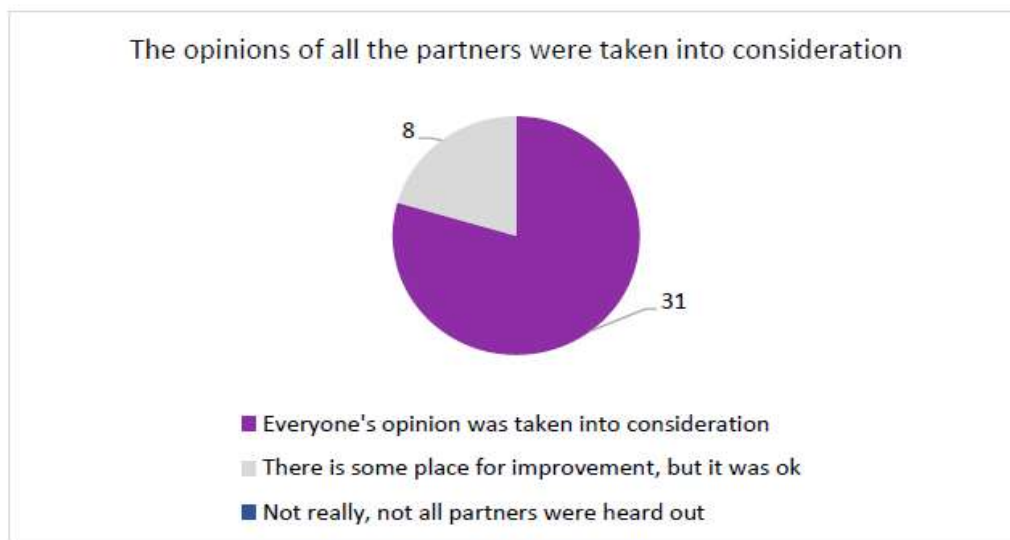


Chart 6. JA kick-off meeting – question on the inclusivity of opinions

The participants were mostly satisfied with the opportunity to exchange opinions during the kick-off meeting (31), only 8 of them identified some place for improvement.



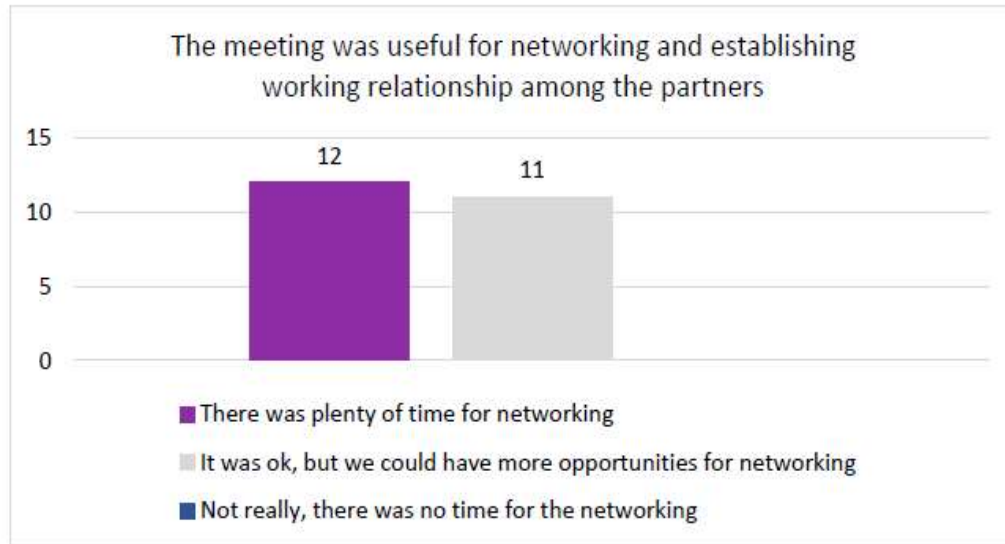


Chart 7. JA kick-off meeting – question on networking opportunities

Only participants who stated that they had attended the meeting on-site were asked this question. Almost the same number of participants have answered that they had enough time for networking and that they could have had more opportunities for networking (12-11).

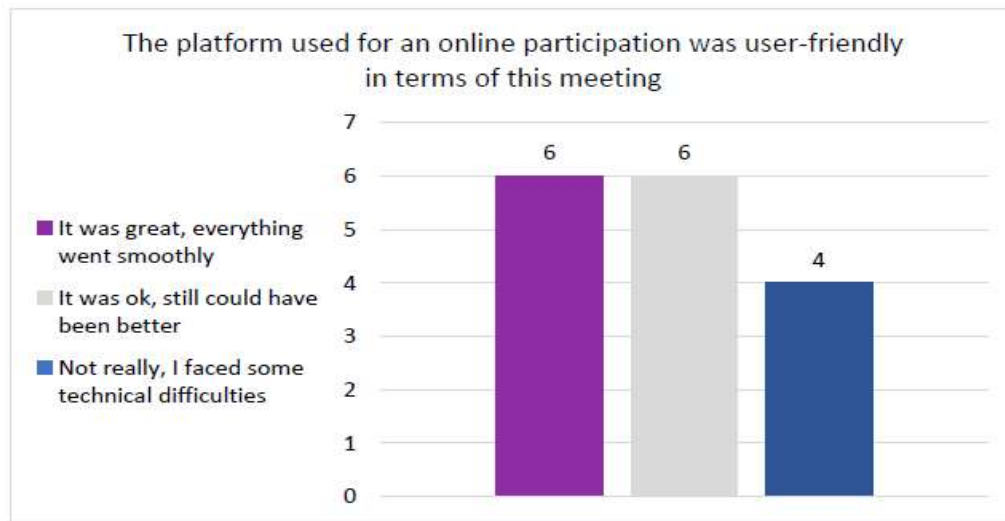


Chart 8. JA kick-off meeting – question on the platform

Of the 17 participants who attended the meeting online, 4 experienced technical difficulties with the platform. Conversely, 6 participants reported that while the platform functioned adequately, there was room for improvement.



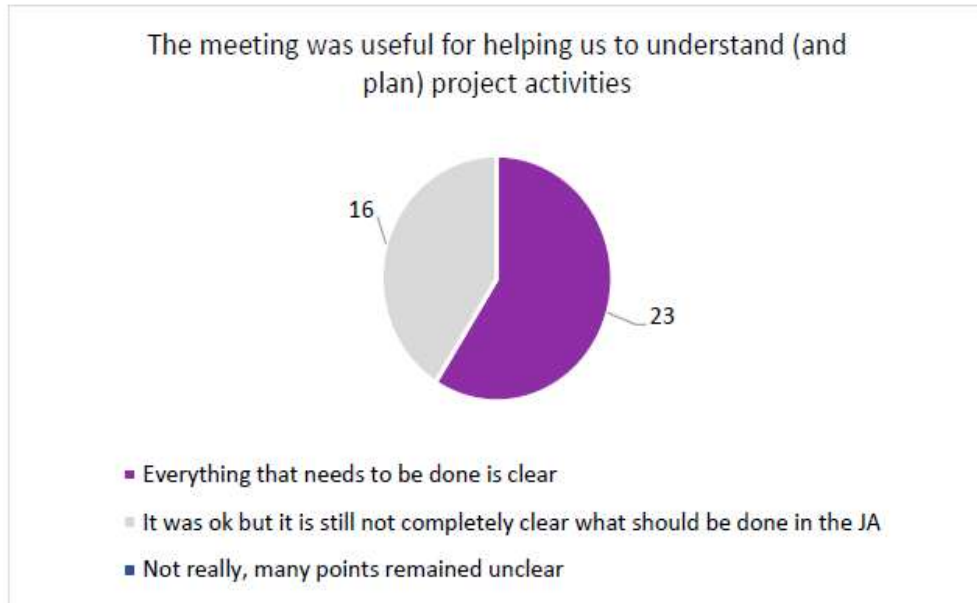


Chart 9. JA kick-off meeting – question on the usefulness

Fully satisfied with the clarification of the planned activities and the goals of the project were 23 participants while 16 participants felt like they needed more explanation.



Chart 10. JA kick-off meeting – question on the expectations

As is visible from the chart, participants were satisfied with the kick-off meeting (completely – 20; mostly – 18). Only one person answered that the meeting did not meet his/her expectations





### 1.2.1. Qualitative analysis

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At the conclusion of the survey, an open-ended question was included to gain deeper insights into potential issues, discover unanticipated concerns, and gather specific suggestions for enhancing various aspects of the meetings. To effectively evaluate this feedback, it is crucial to receive a substantial number of responses to open-ended questions.

The open-ended question posed was: "Do you have any suggestions for future meetings or any additional comments?" Out of the 39 survey participants, 11 provided responses, resulting in a 28% response rate.

The feedback primarily focused on suggestions for improving meeting organization. Some participants highlighted the difference in experience between on-site and online attendees, with online participants feeling less engaged, partly due to technical issues. Various recommendations were made to address these concerns. Additionally, several participants expressed a desire for more networking opportunities and offered suggestions on how to facilitate this in future meetings.

There were also proposals for enhancing understanding and communication regarding the subject matter. Some respondents emphasized the need for clearer agreements on processes and standardized workflows. For instance, one participant suggested: "Incorporate more discussions and roundtables to allow for thorough understanding and consensus on key issues, especially the definitions of CCCs networks, which continue to be a bottleneck."

### 1.2.2. Conclusion

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Based on feedback from participants of the JA Kick-off meeting, the overall impression is one of general satisfaction, particularly regarding the well-defined objectives, effective time management, and the consideration of everyone's opinions.

However, participants noted that there was insufficient time allocated for networking and felt that the activities planned for the JA could have been more thoroughly explained. Additionally, online participants reported a sense of reduced engagement compared to their on-site counterparts.

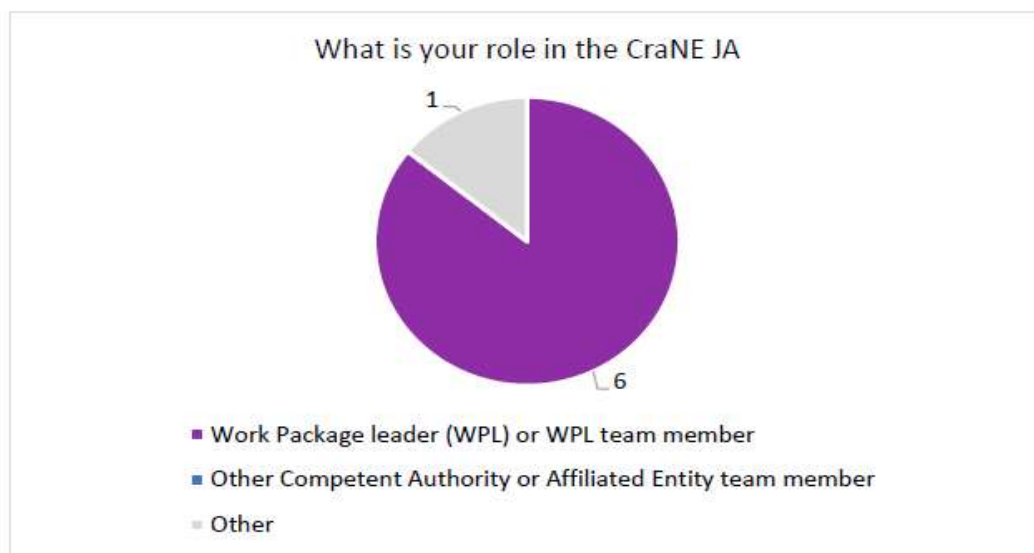




The JA Crane Steering Committee (SC) meeting was held online on February 9, 2023. During the meeting, each WP Leader was requested to deliver a brief report outlining past and forthcoming activities related to their respective WPs. Following the meeting, a survey was distributed to participants one week later.

However, the response rate was relatively low, with only 19% of attendees providing feedback.

The results of the evaluation survey are displayed in the charts below.



*Chart 11. Steering Committee meeting – question on the role of the participant*

Regarding their roles in the Crane JA, 6 participants identified themselves as Work Package (WP) Leaders or members of WP teams. Additionally, 1 participant selected the "Other" option, indicating that they did not belong to any of the categories of WP Leader, WP team member, Competent Authority, or Affiliated Entity team member.



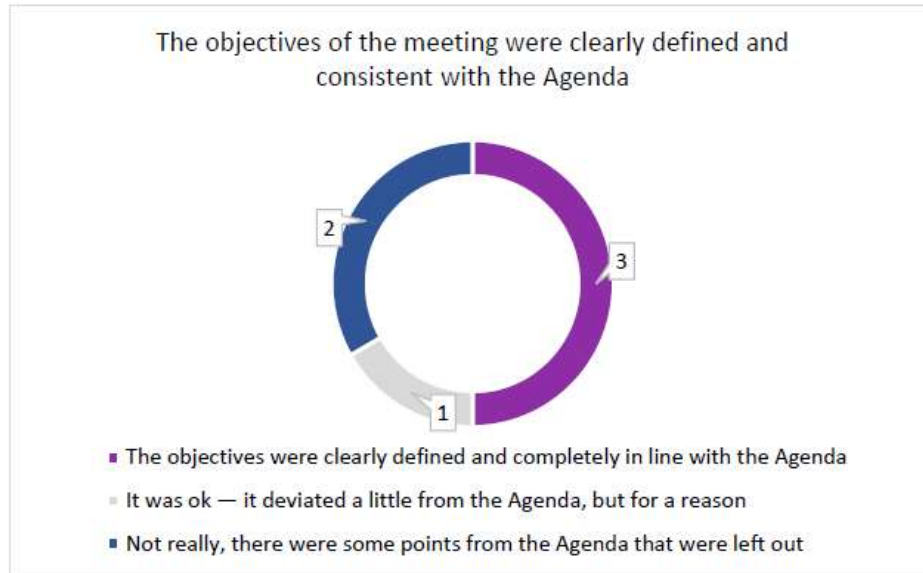


Chart 12. Steering Committee meeting – question on the objectives of the meeting

In response to questions about the meeting's objectives: Three participants stated that the objectives were clearly defined and completely aligned with the agenda. Two participants indicated that some points from the agenda were omitted. One participant noted that the objectives deviated slightly from the agenda, but for a valid reason.

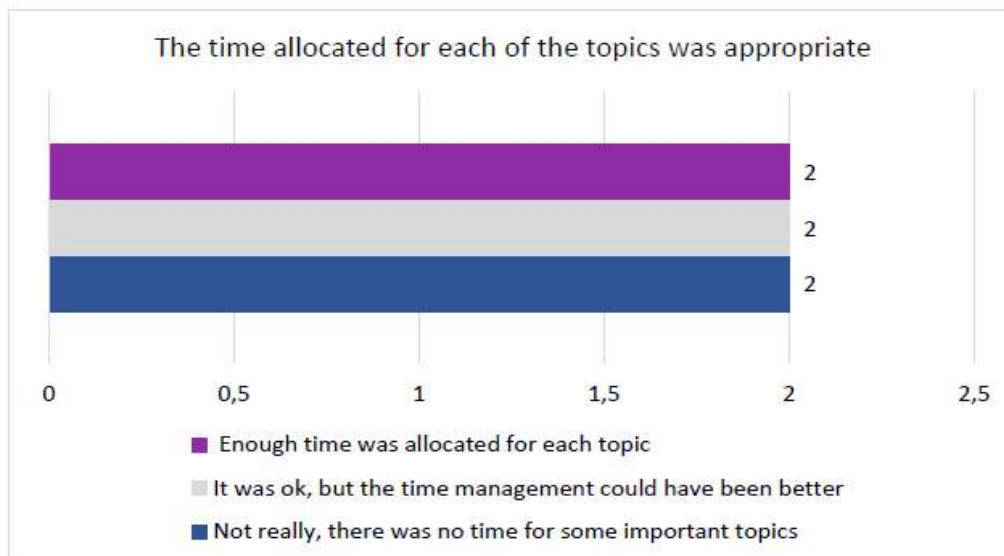


Chart 13. Steering Committee meeting – question on the time allocation

The question of time allocation yielded divided opinions, with an equal number of participants (2 each) indicating that they had sufficient time for each topic, that



time management could have been improved, and that some important topics were not addressed.

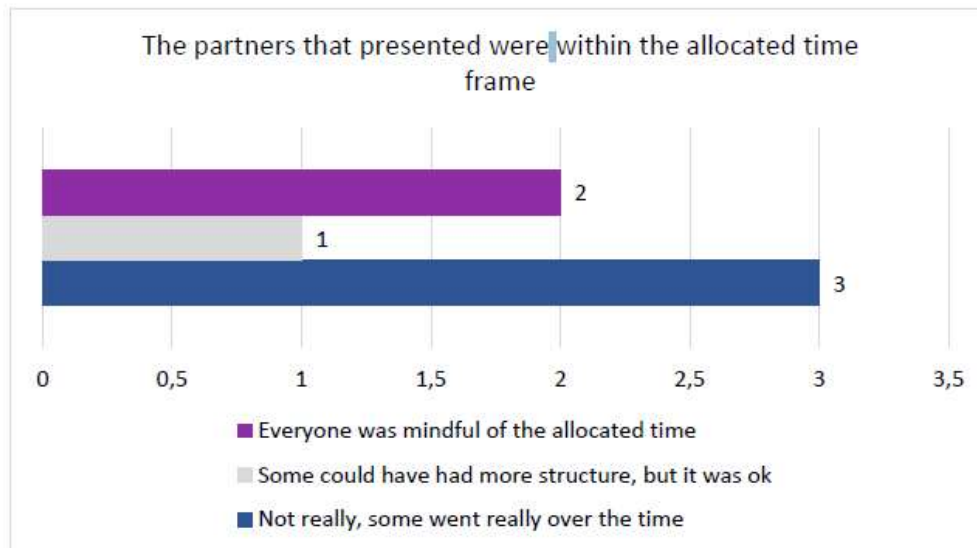


Chart 14. Steering Committee meeting – question on time keeping

Regarding the allocated time frame for partner presentations, three participants noted that some presenters exceeded their time limits, two participants observed that everyone adhered to the allocated time, and one participant felt that while some presentations could have been more structured, overall it was acceptable.

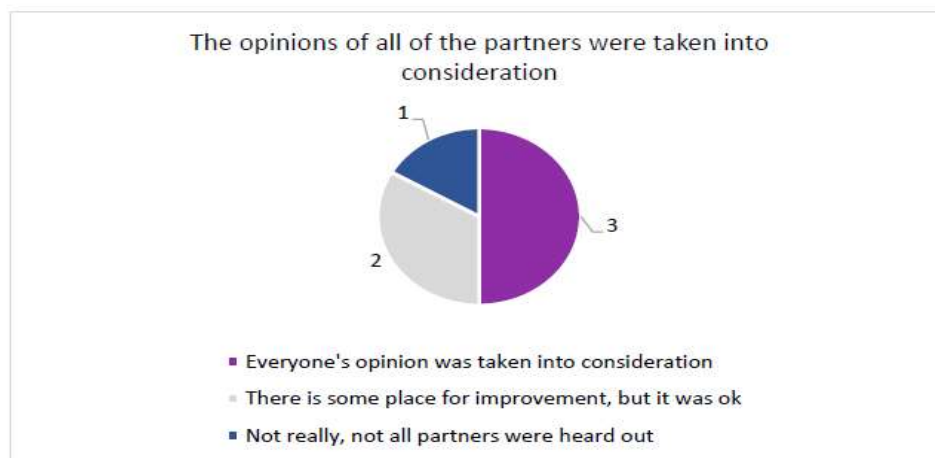


Chart 15. Steering Committee meeting – question on the inclusivity of opinions

Participants were divided on the opportunity to exchange opinions during the meeting, with the majority (3) stating that everyone's opinion was considered, 2





suggesting there was room for improvement, and 1 feeling that not all partners were heard.

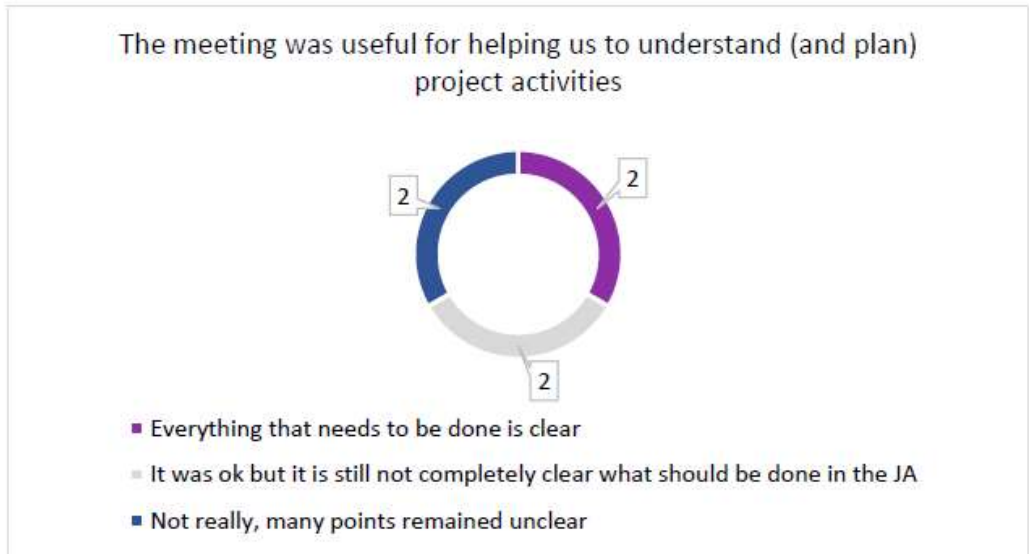


Chart 16. Steering Committee meeting – question on the usefulness

Opinions on the meeting's usefulness for understanding and planning project activities were mixed: out of 6 participants, 2 felt that everything was clear, 2 thought it was somewhat unclear what needed to be done in the JA, and 2 did not find the meeting helpful as many points remained unclear.

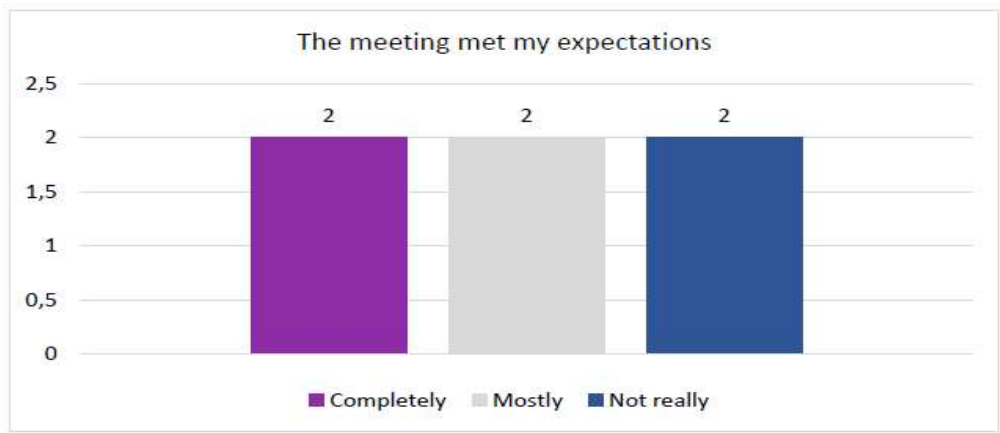


Chart 17. Steering Committee meeting – question on the expectations

There were different opinions about meeting expectations too - 2 participants were completely satisfied, 2 of them mostly and 2 participants not really.





### 1.3.1. Qualitative analysis

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There was one open-ended question at the end of the survey asking for participant's suggestions regarding future meetings or general comments regarding the JA and the meeting.

Out of 6 participants who completed the survey, only 1 provided the answer which resulted in the response rate of 17%. The response emphasized the importance of participants keeping track of time: *"The allocated time for the meeting should be followed. Being 90 min too long was very inconvenient as not everybody could stay to follow the important discussion points due other commitments"*.

### 1.3.2. Conclusion

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The response rate to the JA Crane Steering Committee meeting survey was very low, therefore the quality of conclusions that can be derived from the data is questionable, however, according to the responses of the participants, there is an obvious division of opinions because none of the answers were selected by the majority. Perhaps such feedback can be seen as an opportunity for better planning of future activities and individual roles in them, including sending meeting evaluation survey closer to the date of the meeting.





#### 1.4. JA Crane 1st Governmental Board

The 1st JA Crane Governmental Board, held on April 20, 2023, in Brussels and online, had a survey distributed two weeks later, resulting in a 25% response rate.

Results of the survey provided after the meeting are presented in the charts below.

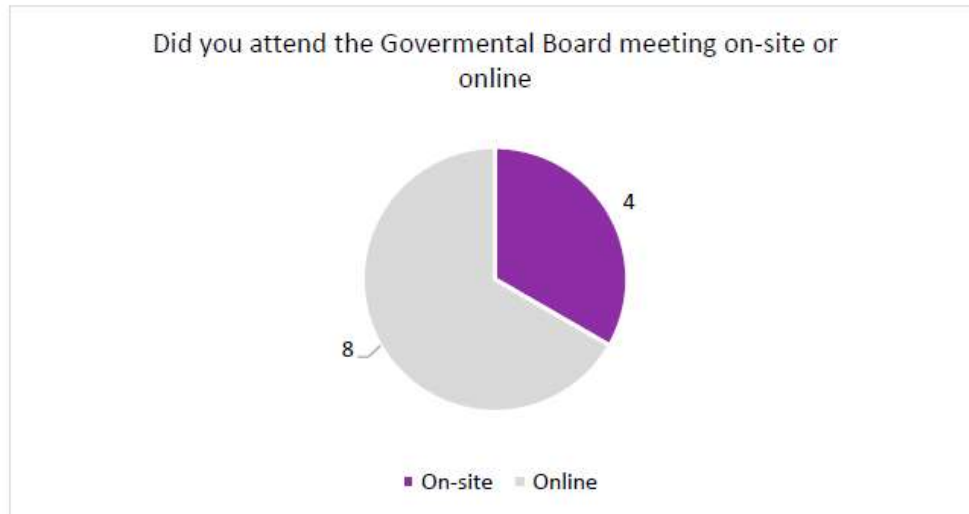


Chart 18. Governmental Board meeting – question on the form of attendance

Out of the 12 participants who completed the survey, the majority (8) attended the meeting on-site, while 4 attended online.

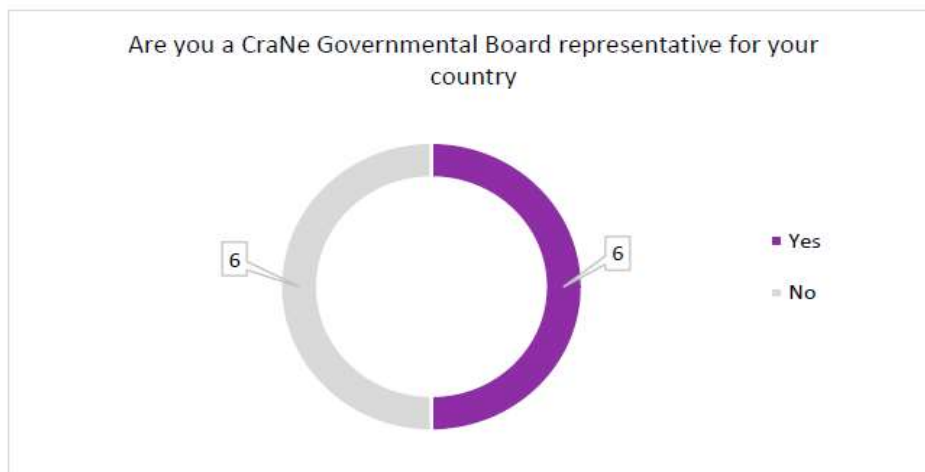


Chart 19. Governmental Board meeting – question on the role of participant





Half of the participants who answered the survey were CraNe Governmental Board representatives for their country and half were not.

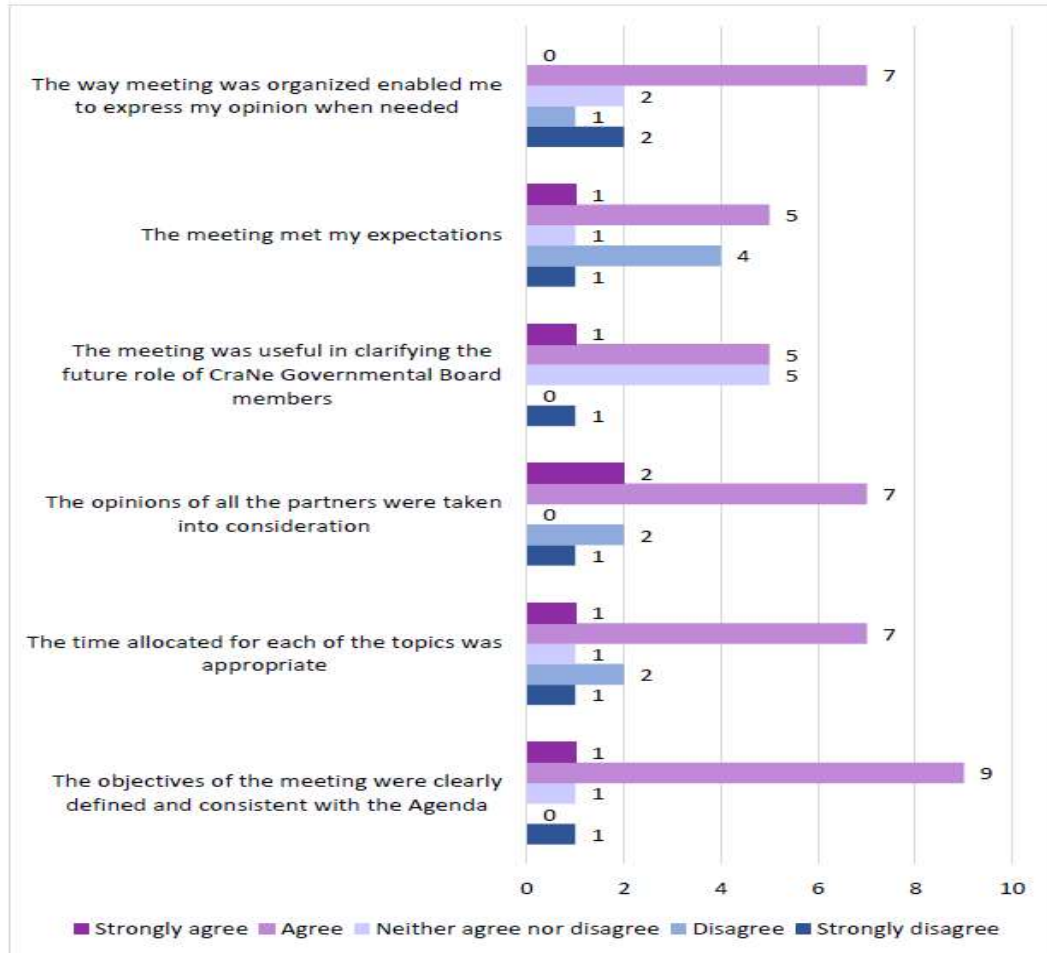


Chart 20. Governmental Board meeting – questions on meeting organization

This chart summarizes responses to questions about specific comments on the meeting's organization. Most participants expressed satisfaction, particularly noting that the objectives were clearly defined and aligned with the agenda. However, opinions were divided on the meeting's effectiveness in clarifying the future roles of CraNe Governmental Board members, with some participants feeling that the meeting did not meet their expectations.



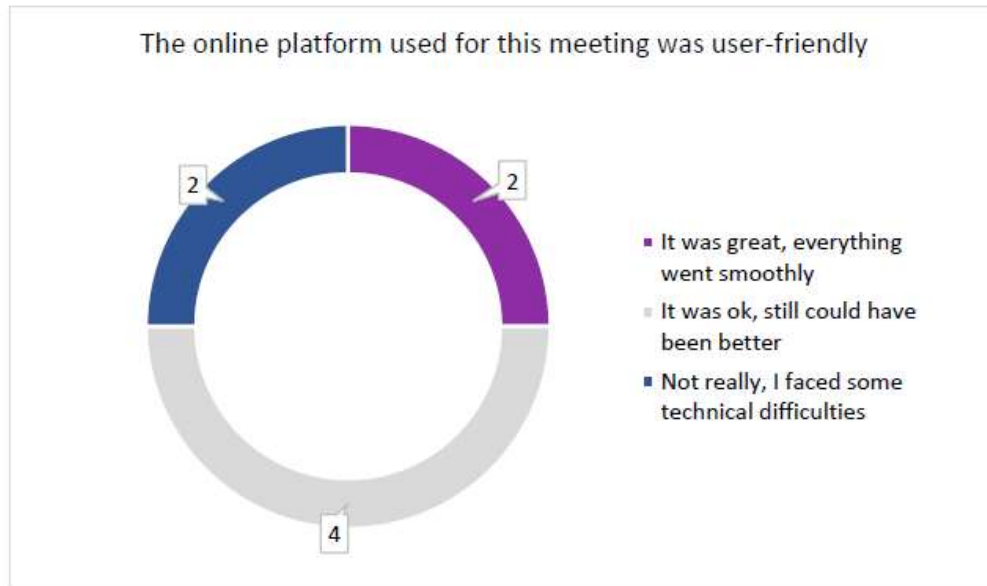


Chart 21. Governmental Board meeting – question on the platform

This question was directed only to participants who attended online. Most (4) indicated that while the online platform was acceptable, there was room for improvement. Two participants found the platform excellent with no complaints, while another two reported experiencing technical difficulties.

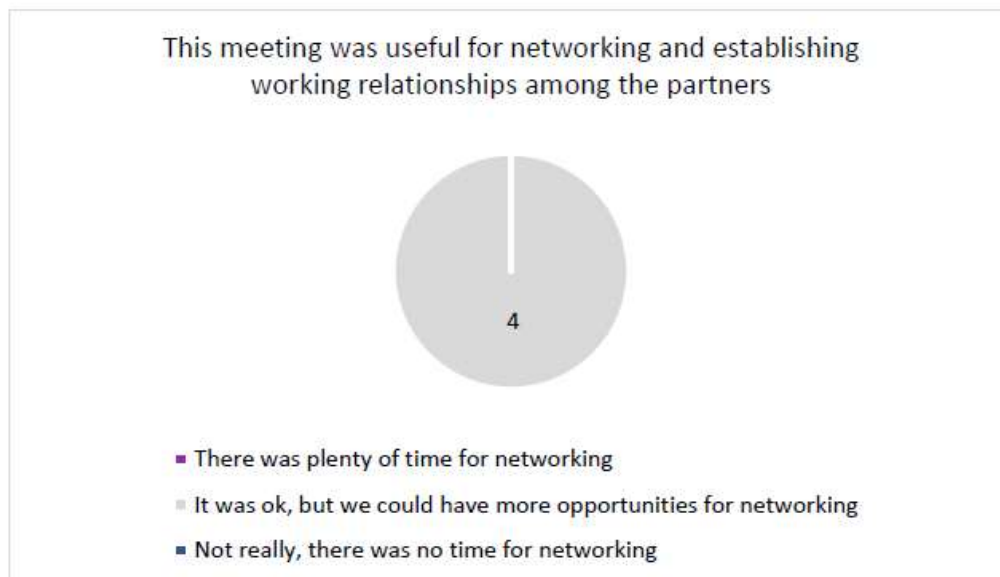


Chart 22. Governmental Board meeting – question on networking opportunities

On-site participants were asked about their satisfaction with networking opportunities. All four respondents agreed that the meeting was beneficial for networking and





establishing working relationships, although they noted a desire for more networking opportunities.

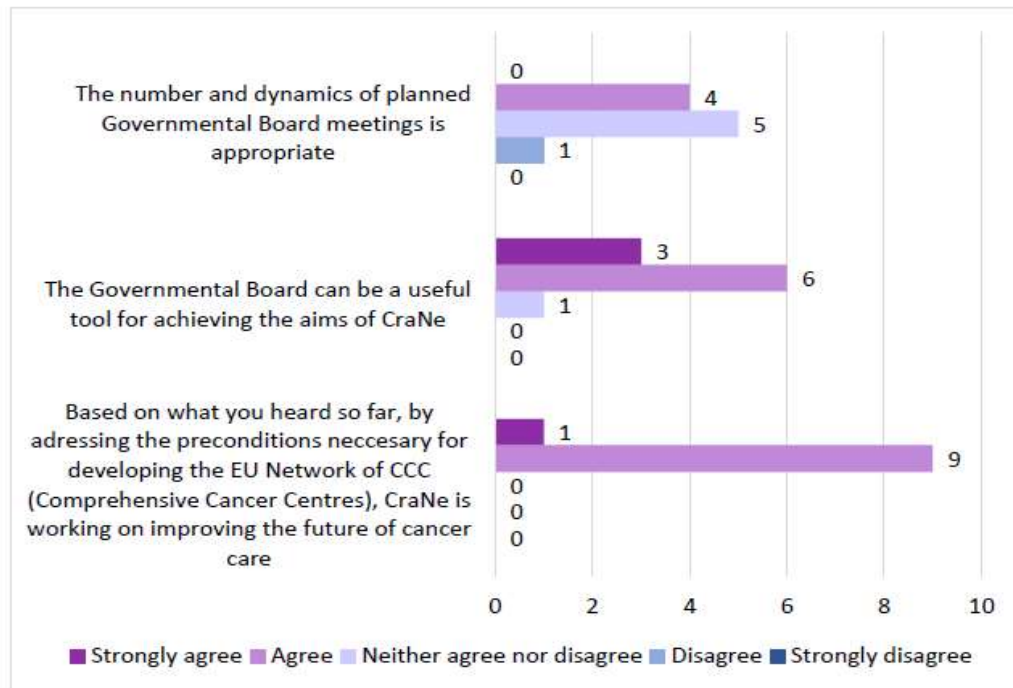


Chart 23. Governmental Board meeting – questions on the Governmental Board and its’ role

The questions in this chart focused on participants' opinions regarding the Governmental Board within CraNE JA, its perceived alignment with JA's goals, and its role in advancing the broader objective of improving cancer care in the future.

Overall, responses were positive: most participants expressed that they viewed the Governmental Board as a valuable tool for achieving JA's goals and emphasized the significance of CraNE JA's contributions to the future of cancer care. Opinions on the planned dynamics of Governmental Board meetings were mixed, with the majority (5) indicating neutrality or no strong preference regarding the frequency and dynamics of these meetings.







#### 1.4.1. Qualitative analysis

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There were two open-ended questions in this survey, one after the section regarding the satisfaction with the meeting organization, and one after the section specifically addressing participants' perception of the Governmental Board and CrANE JA.

Regarding the open-ended question on the meeting organization 'Any comments on the meeting? (e.g., were the right people involved in the meeting, what was the quality of interaction between the participants, what did you particularly like/not like about the meeting, was there something missing from the meeting)', out of 12 participants who completed the survey, 11 provided answer to the first open-ended question. The response rate in this case is 91%, which is a very good response.

Aside from a few stating satisfaction with the meeting organization, there were a few that provided comments and suggestions; some participants pointed out cons of the meeting being in hybrid format, stating that the technical difficulties made interaction between the on-site and online participants very difficult and the participation of online participants was not equal to that of on-site participants. Also, some participants found that the time management of the meeting could have been better and information discussed could have been better tailored to the purpose of the Governmental Board, especially when taking into consideration expectations from the Governmental Board.

A smaller number of participants (5) answered the open-ended question regarding participants' perception of the Governmental Board and CrANE JA, resulting in response rate of 41%. The question was: "Any comments on your overall experience with the CrANE so far? (do you think the deliverables pose a comprehensive set of preconditions for reaching the JA's goals, availability of information, etc.)."

Participants stated that overall experience was okay but they identified a need to involve more people working in the field rather than in public health in order to dive into the practice. Some participants found it necessary to move from discussing definitions on to working on existing regional/national organizations and filling the gaps, as well as on current synergistic initiatives. It was mentioned that the website should be filled with more information providing a peek into what's happening in the background of the JA.

Some emphasized that they see CCC as a fundamental step to the improvement of cancer care and that it's important to them that everyone puts in their best efforts.





#### 1.4.2. Conclusion

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In this survey, all participants unanimously acknowledged CraNe's commitment to enhancing the future of cancer care, highlighting a collective strength and willingness among participants to contribute effectively towards the JA's goals. However, the survey also revealed areas for improvement, particularly in providing more networking opportunities, enhancing technical support, and better aligning meeting outcomes with participant expectations. The robust engagement observed in responses to the two open-ended questions underscores participants' proactive approach to identifying weaknesses and suggesting improvements for future planned activities. This feedback process demonstrates a shared commitment to continuous enhancement within the CraNe initiative.





### 1.5. JA Crane Work Package Leader (WPL) meeting

The second Working Package Leaders (WPL) meeting of the Crane Joint Action occurred in person on September 7-8, 2023, in Bled, Slovenia. Following the meeting, a satisfaction survey was promptly sent to participants, with 35% of attendees completing the survey. This initiative aimed to promptly gather feedback to improve future meetings and initiatives within the Crane JA framework.

Results of the survey provided after the meeting are presented in the charts below.

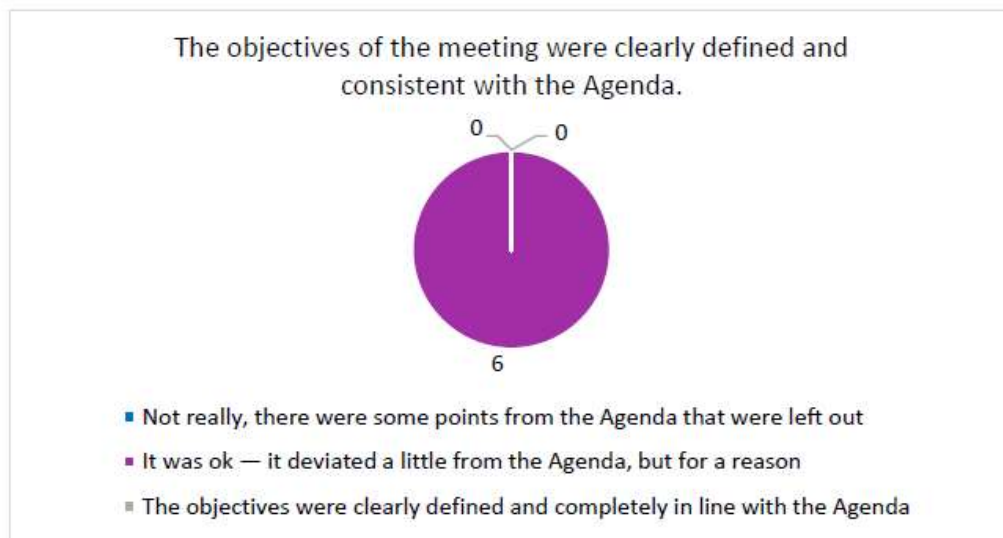


Chart 24. JA Crane WPL meeting – question on the objectives of the meeting

All 6 participants who answered this question agreed that the objectives deviated a little from the Agenda, but for a reason.

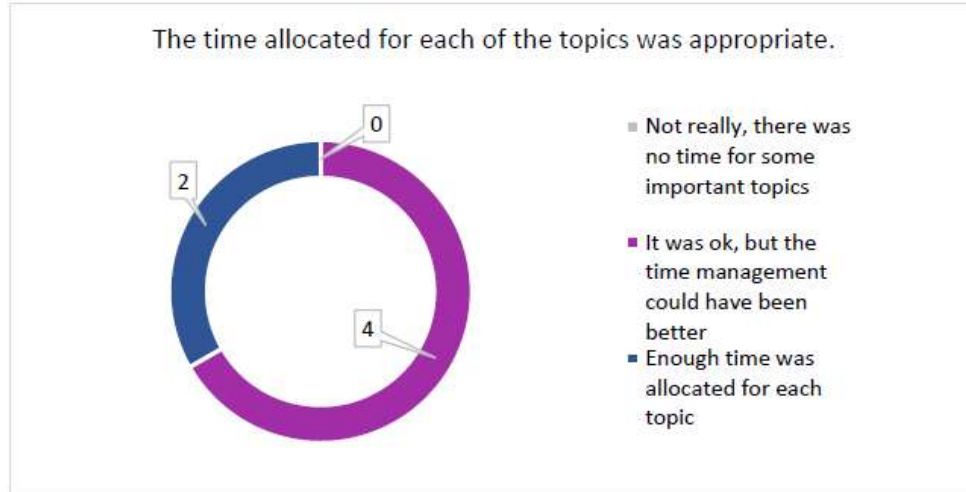


Chart 25. JA CraNE WPL meeting – question on the time allocation

Most participants (4) stated some dissatisfaction with the time managements, wishing it was better, while 2 participants had no complaints.

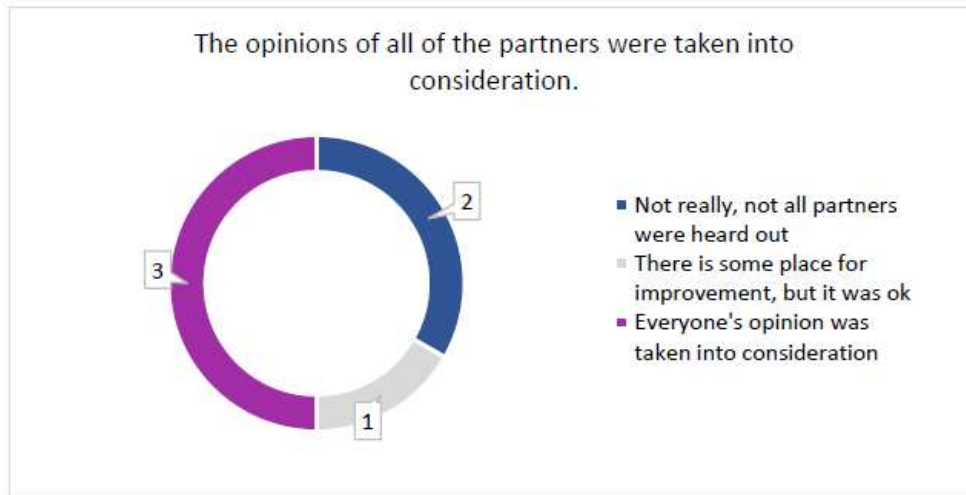


Chart 26. JA CraNE WPL meeting – question on the time allocation

Regarding whether all opinions were considered, 3 participants indicated that everyone's opinion was taken into account, whereas 2 participants stated that not all partners were heard, and 1 participant mentioned there is room for improvement, but overall it was acceptable.

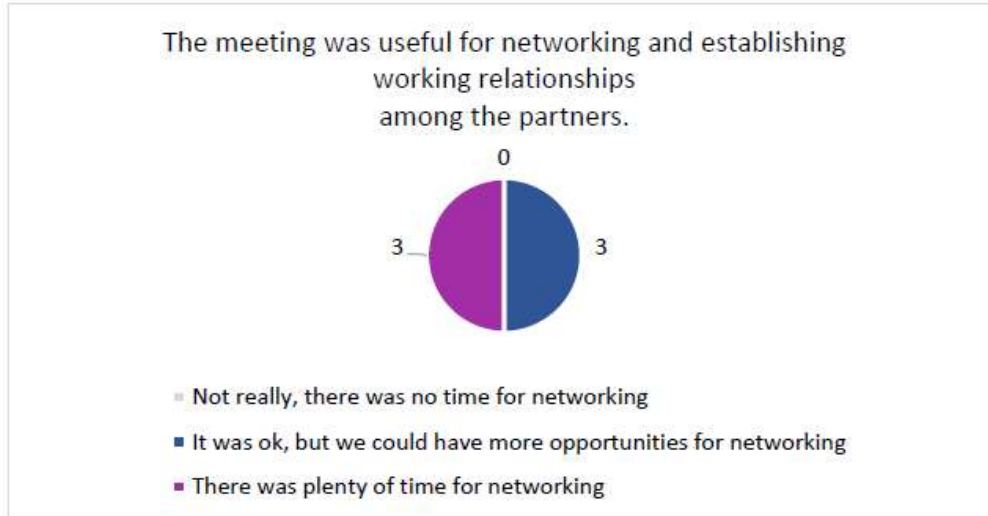


Chart 27. JA CraNE WPL meeting – question on the usefulness regarding relationship building

On this question participants were divided as well, the same amount (3) stated that they were satisfied with the time for networking and that it was ok, but they could have had more opportunities for networking.



Chart 28. JA CraNE WPL meeting – question on the expectations





Participants varied in their opinions regarding whether the meeting met their expectations. Three participants indicated that the meeting mostly met their expectations but fell short in some aspects. A smaller number (2) stated that the meeting completely met their expectations, while one participant noted a discrepancy between their expectations and the actual meeting.

In the second part of the survey, our focus was on assessing participants' satisfaction with the content and quality of the Crane meeting in Slovenia.



Chart 29. JA Crane WPL meeting – question on clarity of information and materials presented

Participants expressed overall satisfaction with the project information and materials, along with their presentation. Half of the participants (3) found everything clear and understandable, while the remaining half (3) considered it acceptable but suggested additional clarifications would have been beneficial.



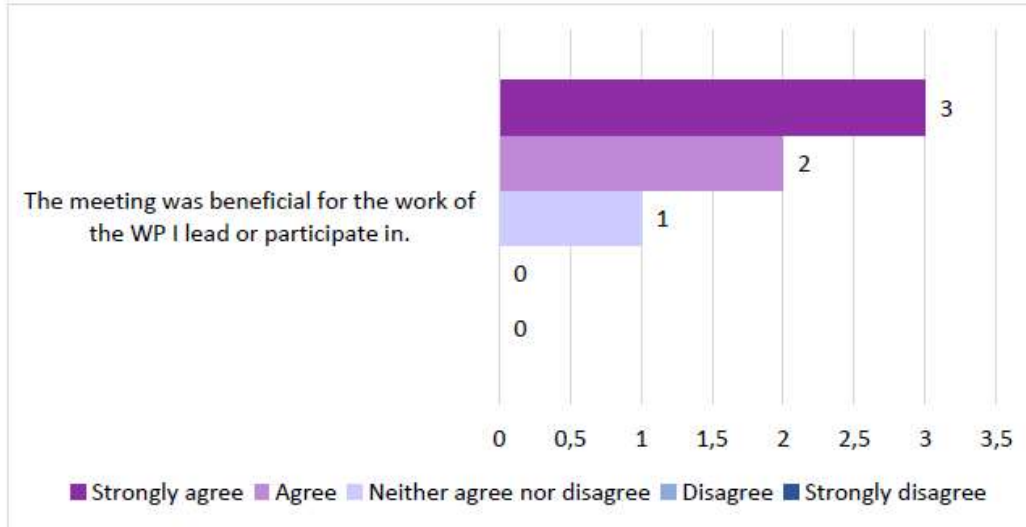


Chart 30. JA Crane WPL meeting – question on the benefits of the workshop regarding the work of specific WPs

Regarding the question about the meeting's importance for the work packages, almost all respondents (5 out of 6) found the meeting beneficial for their respective work packages, while only 1 participant did not express an opinion on the meeting's benefits.

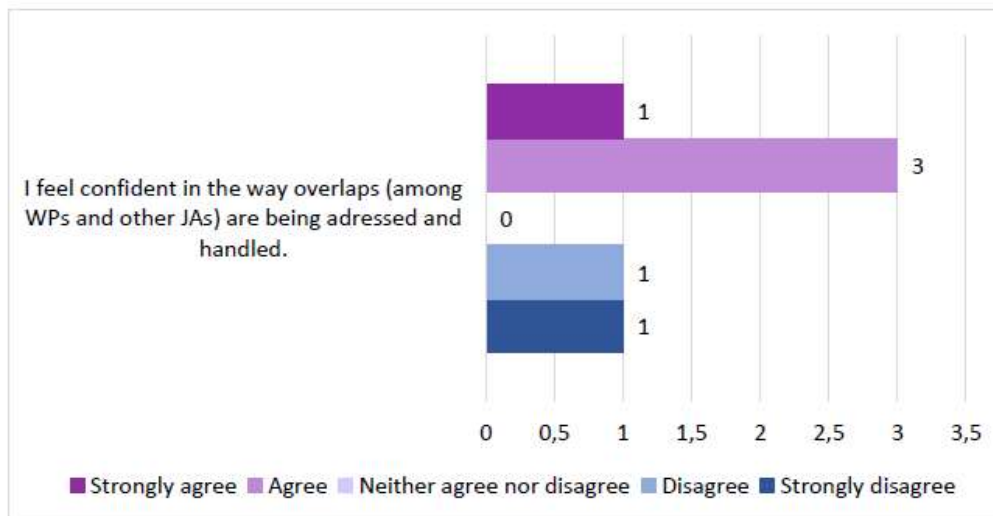


Chart 31. JA Crane WPL meeting – question on the management of overlaps

The question on how confident participants felt regarding the management of internal and external overlaps was somewhat divisive. Even though larger part of participants gave positive answers (4), 2 participants were not satisfied with the way overlaps are being addressed and handled.



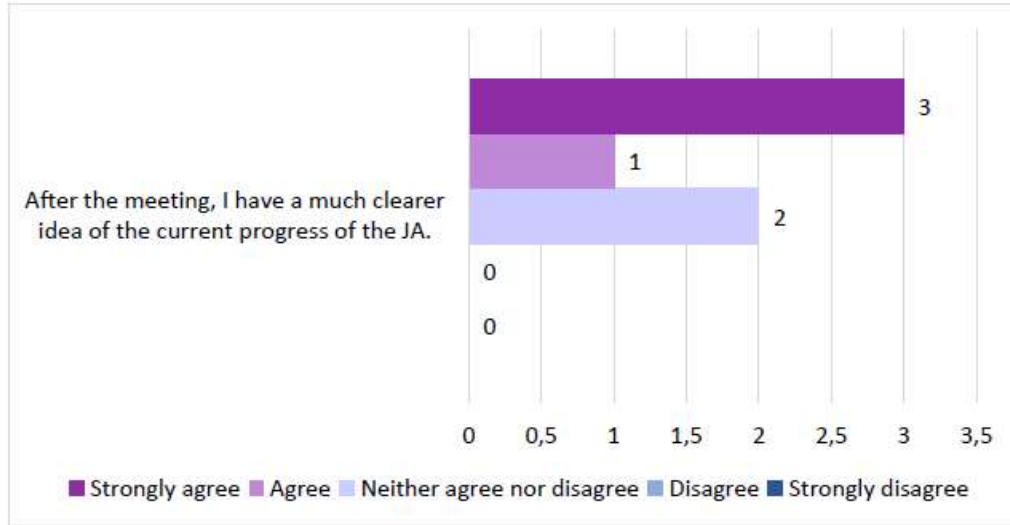


Chart 32. JA Crane WPL meeting – question on the clarity on the progress of the JA

After the meeting, the majority of participants (4) indicated they had gained a clearer understanding of the JA's progress, whereas 2 participants felt the meeting had not significantly altered their perception of the current progress.

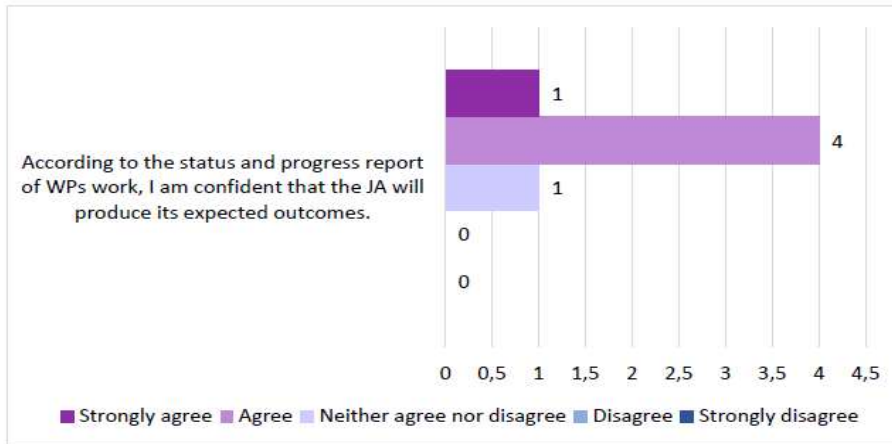


Chart 33. JA Crane WPL meeting – question on the opinion regarding the outcomes

According to the status and progress report of WP's work, 5 participants were confident that the JA will produce its expected outcomes, while 1 participant neither agreed nor disagreed with the statement.







### 1.5.1. Qualitative analysis

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There were two open-ended questions in this survey, one in the first part of the survey, about suggestions or comments, and one in the second part of the survey in which participants were asked to elaborate on any possible unaddressed issues. None of the participants shared their thoughts.

### 1.5.2. Conclusion

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Most participants found that the meeting generally met their expectations, although responses varied across different questions, suggesting that improvements in certain areas could have enhanced the overall experience.

Regarding the first part of the survey, which addressed participants' satisfaction with the organizational aspects of the meeting, responses indicated a desire for greater efforts in including all partners' opinions and providing more networking time.

In the second part of the survey, which focused on the content and quality of the meeting, responses to questions about participants' confidence in how overlaps were handled suggested a potential issue worth further investigation.





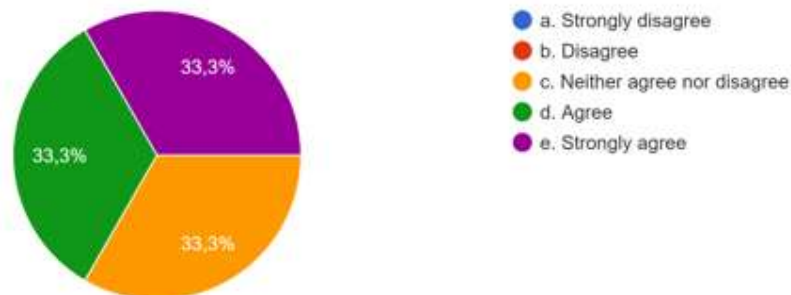
The Work Package Leader Meeting of the Crane Joint Action (JA) was held online on 23 May 2024 over Zoom with the aim to gather insights and feedback from work package leaders with the intention to evaluate the survey results analysing with the JA results. The participants were: Delia Nicoară, Ellen Griesshammer, Regine Kiasuwa, Ingrid Jenny Guldvik, Alexandra Haiduc, Per Magnus Mæhle, Joan Prades, Josep Borrás, Mario Šekerija, Adrian Brîndușan.

The primary objectives of the Crane Work Package Leader (WPL) Meeting were to:

- assess the overall effectiveness and satisfaction with the project,
- evaluate collaboration and communication within and across work packages,
- discuss the integration and sustainability of project outcomes and
- engage stakeholders and set a strategic direction for future programs.

Following the completion of the recent survey, we collected a total of six responses. The subsequent analysis will offer a detailed examination of these results to gain a deeper understanding of the respondents' perspectives on the overall effectiveness of the project in achieving its objectives.

1. I am satisfied with the overall effectiveness of the project in achieving its objectives?



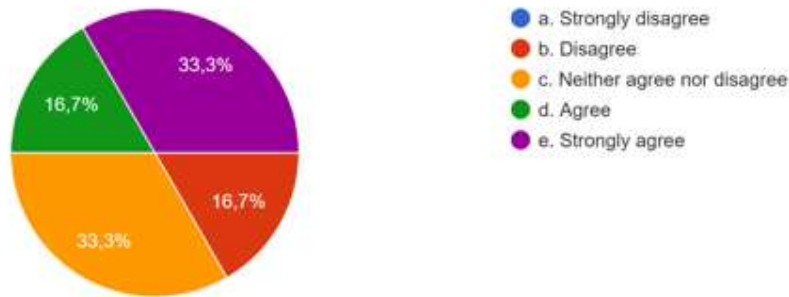
The WPL survey results indicated that 66% of the WPL respondents expressed satisfaction or strong satisfaction with the overall effectiveness of the project. However, 33% were neutral, indicating room for improvement in some areas.





The positive feedback highlights that a significant portion of the work package leaders were satisfied with the project's outcomes. The neutrality suggests that while there are strengths, there may also be areas that need improvement or are seen as just meeting basic expectations without exceeding them.

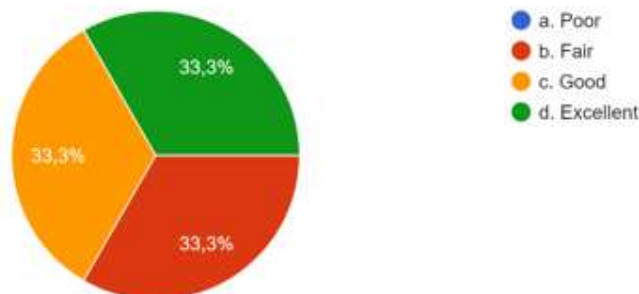
2. The project meet my expectations in terms of collaboration and information sharing among partners?



The survey results reveal a mixed perspective on the project's effectiveness in terms of collaboration and information sharing among partners. Half of the respondents are satisfied, with a significant portion being neutral and a small percentage expressing dissatisfaction. To enhance overall satisfaction, it may be beneficial to focus on improving areas of communication and collaboration to address the concerns of the neutral and dissatisfied respondents.

As a conclusion of the participants in the meeting there is a need to move beyond merely writing reports and instead focus on effectively communicating the project's objectives and benefits to a broader audience. This approach would help in achieving a more inclusive and effective collaboration across different levels and countries.

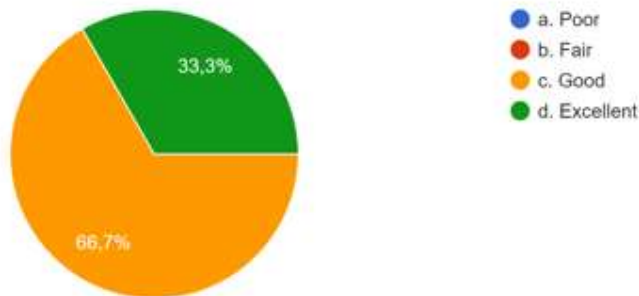
3. How would you rate the communication within the JA?





On the 3<sup>rd</sup> question, the majority of respondents (66.6%) rate the communication as good or excellent, indicating a generally positive perception of communication within JA. However, a significant percentage (33.3%) rates the communication as fair, indicating that there are areas that could be improved.

#### 4. How would you rate the coordination within the JA?



The chart presents responses to the question, "How would you rate the coordination within the JA?" with a total of 6 respondents. The responses are distributed between two options: Good and Excellent, with Good receiving 66.7% of the votes and Excellent receiving 33.3%.

**Good (66.7%):** A majority of respondents (two-thirds) rate the coordination within JA as Good. This indicates that the coordination is perceived as effective and satisfactory by most team members, although there may still be room for further improvement.

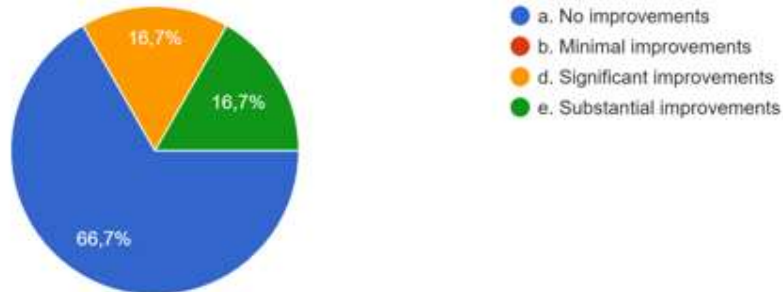
**Excellent (33.3%):** One-third of the respondents rate the coordination as Excellent, suggesting that for a significant portion of the team, the coordination exceeds expectations and is highly effective.

The overwhelming majority of respondents (100%) rate the coordination as either Good or Excellent, indicating a strong overall satisfaction with how coordination is handled within JA.





5. Have you noticed any improvements in the integration of existing CCCs and newly characterized CCCs across EU Member States as a result of Crane efforts?

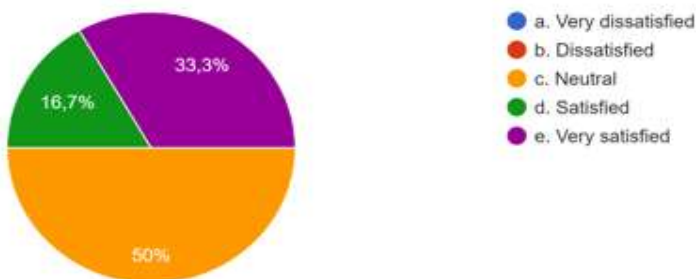


The majority of respondents (66.7%) have observed no improvements in the integration of CCCs across EU Member States as a result of Crane efforts. This indicates a significant level of dissatisfaction or lack of noticeable impact from the initiatives undertaken.

Only a small fraction of respondents (16.7% each) substantial improvements or significant improvements. This suggests that while some positive changes have been recognized, they are not widespread or impactful enough to alter the overall perception significantly.

By addressing these areas, Crane could potentially improve the integration of CCCs across EU Member States and increase the perception of its positive impact among stakeholders.

6. How satisfied are you with the strategies implemented by Crane to overcome identified barriers to sustainability?



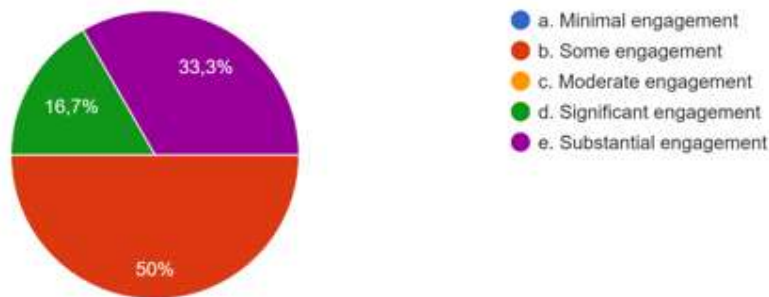


## Crane European Network of Comprehensive Cancer Centres

Half of the respondents (50%) are neutral regarding the strategies implemented by Crane. This suggests that many stakeholders neither strongly approve nor disapprove of the current strategies, indicating room for improvement but also a lack of significant issues.

A substantial portion of respondents are satisfied (16.7%) or very satisfied (33.3%). This indicates that while many respondents are neutral, a significant minority finds the strategies effective.

### 7. To what extent do you believe Crane has engaged key stakeholders in the development and implementation of the network of CCCs?



A notable portion of respondents (33.3%) perceive substantial engagement, and 16.7% perceive significant engagement. This suggests that a minority of stakeholders feel that Crane is effectively engaging them in the CCC network development and implementation.

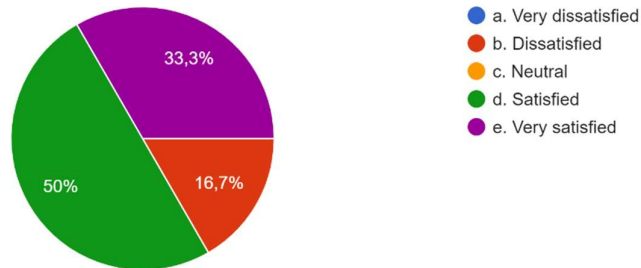
Half of the respondents (50%) believe that there has been only some engagement of key stakeholders. This indicates that while stakeholders are somewhat involved, there is a perception that their engagement could be more comprehensive.





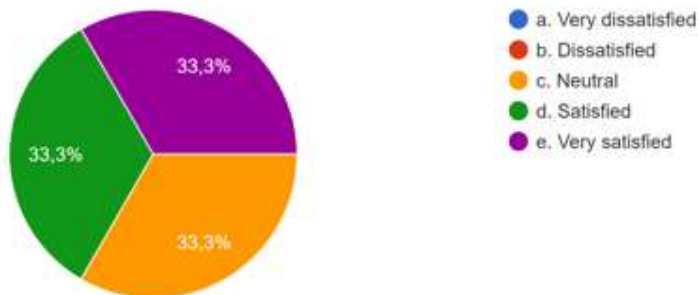
8. How satisfied are you with the level of collaboration between partners within the Crane Joint Action?

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Based on the survey results a majority of respondents (83.3%) are satisfied or very satisfied with the level of collaboration, indicating a generally positive perception, only one respondent (16.7%) expressed dissatisfaction

9. How satisfied are you with the overall progress and achievements of the Crane Joint Action?



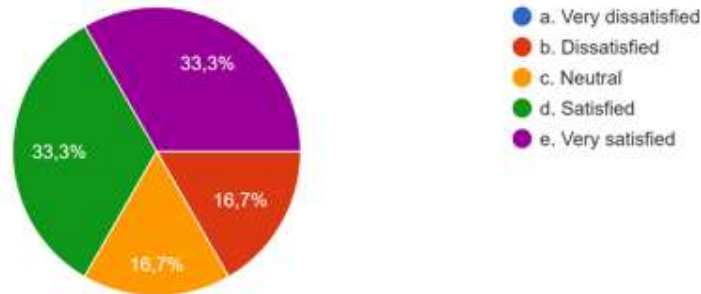
The survey results regarding satisfaction with the overall progress and achievements of the Crane Joint Action are as follows:

- Two-thirds of the respondents (66.6%) are either satisfied or very satisfied with the progress and achievements of the Crane Joint Action.
- One-third of the respondents (33.3%) have a neutral stance, indicating neither satisfaction nor dissatisfaction. This could suggest that they see room for improvement or are unsure about the overall progress and achievements.





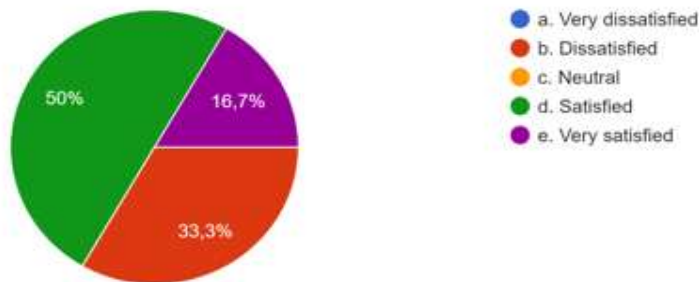
10. How satisfied are you with the impact of Crane in advancing the goals of Europe's Beating Cancer Plan?



The survey results regarding satisfaction with the impact of Crane in advancing the goals of Europe's Beating Cancer Plan are as follows:

- A majority of respondents (66.6%) are either satisfied or very satisfied with the impact of Crane in advancing the goals of Europe's Beating Cancer Plan.
- One respondent (16.7%) expressed dissatisfaction, which indicates that there might be specific issues or unmet expectations that need to be addressed.
- One respondent (16.7%) has a neutral stance, which could suggest ambivalence or uncertainty regarding the impact.

11. How satisfied are you with the level of communication and collaboration within the Crane Joint Action?



The majority of respondents (50%) are satisfied and very satisfied with the level of communication and collaboration within the Crane Joint Action. With 50% of respondents being satisfied, there is a general positive sentiment towards the communication and collaboration efforts.

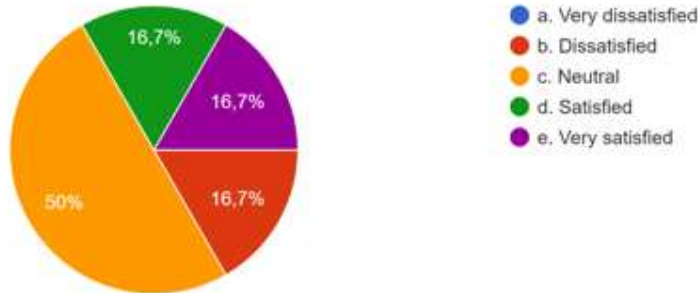
One-third of the respondents (33.3%) are dissatisfied





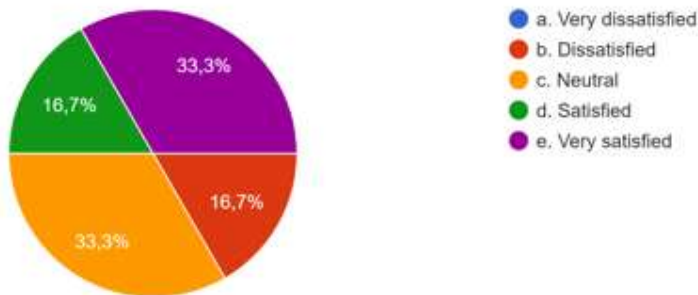


12. Are you satisfied with the way the CrANE JA has addressed the various challenges posed by the different healthcare systems across EU Member States?



The majority of respondents (50%) feel neutral about how the CrANE JA has addressed the challenges posed by different healthcare systems. Satisfaction levels are varied with 16.7% being satisfied and 16.7% being very satisfied. 16.7% of respondents are dissatisfied.

13. How satisfied are you with the strategies implemented by CrANE to overcome identified weaknesses or challenges?

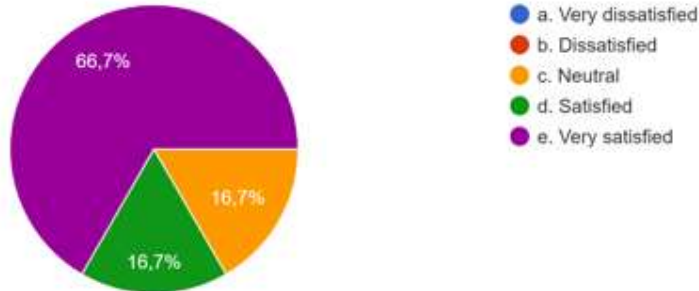


The responses are mixed, with a significant portion of neutral (33.3%), satisfied (16.7%), and very satisfied (33.3%) respondents. A minority of 16.7% of respondents are dissatisfied., but highlights areas where improvements might be necessary.



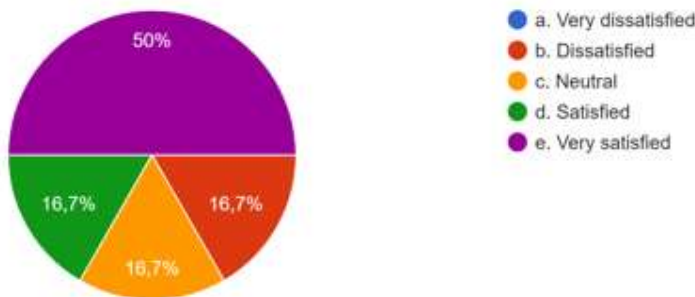


14. Are you satisfied with the information provided to you about the future plans of the Crane Joint Action?



The majority of respondents (66.7%) are very satisfied with the information about the future plans of the Crane JA, 16.7% being satisfied and 16.7% neutral

15. Are you satisfied with the clarity and communication regarding the future objectives of Crane?



50% of respondents are very satisfied with the clarity and communication regarding future objectives. This indicates that half of the respondents feel that the communication about Crane's future objectives is clear and effective.

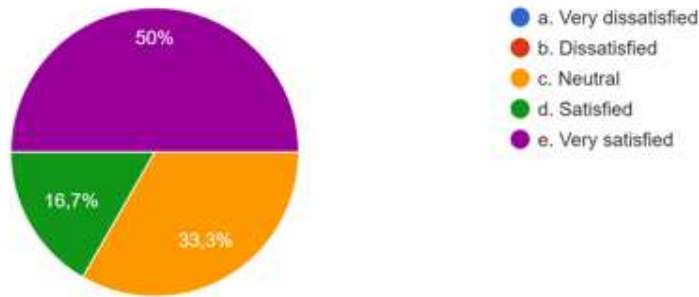
The remaining 50% of respondents are split equally among dissatisfied, neutral, and satisfied. This shows a varied perception of communication effectiveness, with some respondents feeling neutral or slightly positive, while others are dissatisfied.

Communication within the Crane project involves the exchange of information between all stakeholders, including work package leaders, team members, external partners, and the general public. Effective communication ensures that everyone involved is informed about the project's goals, progress, challenges, and outcomes.





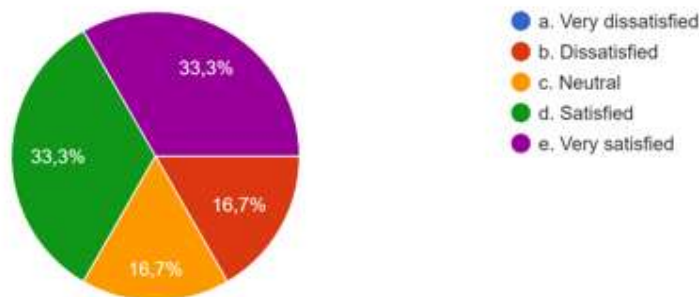
16. Are you satisfied with the way Crane JA has continued building upon the outcomes of previous joint actions such as CanCon and iPAAC?



66.7% of respondents are very satisfied and satisfied with how Crane JA has continued building upon the outcomes of previous joint actions. This indicates that more than half of the respondents feel strongly positive about the continuation and development of outcomes from previous initiatives, suggesting effective and impactful follow-up actions.

33.3% of respondents are neutral. A significant portion of respondents neither feel positive nor negative, suggesting that while there is no major dissatisfaction, these respondents might need more convincing or information to shift their views to a more positive stance.

17. How satisfied are you with the proposed methods for assessing the sustainability and feasibility of networking CCCs?



33.3% of respondents are very satisfied, and another 33.3% are satisfied with the proposed methods for assessing the sustainability and feasibility of networking CCCs. This indicates that two-thirds (66.6%) of the respondents have a positive view of the proposed methods, reflecting general approval and confidence in the

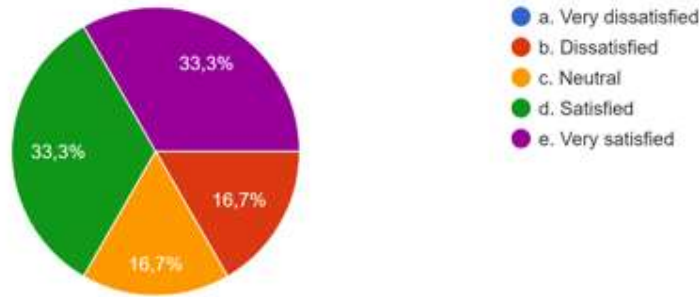




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approaches being taken. While the majority are satisfied, there is a significant minority who are either neutral 16.7% or dissatisfied 16.7%, suggesting that the proposed methods might not fully address their concerns or expectations. This indicates a need for further refinement or better communication of these methods.

18. How satisfied are you with Crane's ability to ensure the sustainability of the scheme in the long term?

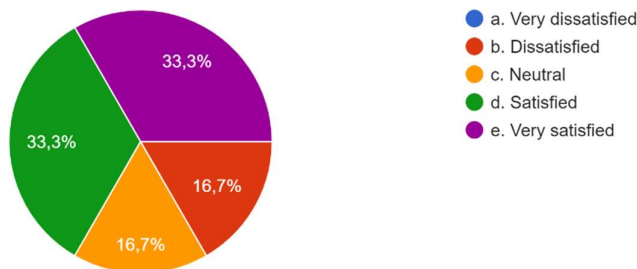


A significant proportion of respondents (66.6%) express a positive outlook on Crane's ability to ensure the long-term sustainability of the scheme. This indicates a strong confidence in the organization's capabilities and strategies among the majority of respondents.

While the majority are satisfied, 16.7% of the respondents are neutral, suggesting that there might be some uncertainty or a lack of strong opinion about Crane's long-term sustainability efforts. Additionally, 16.7% are dissatisfied, indicating that there are some concerns or unmet expectations that need to be addressed.

19. Are you satisfied with the way, Crane seeks feedback and input from partners and stakeholders in refining its future plans?

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A significant majority of respondents (66.6%) express satisfaction with Crane's approach to seeking feedback and input from partners and stakeholders. This



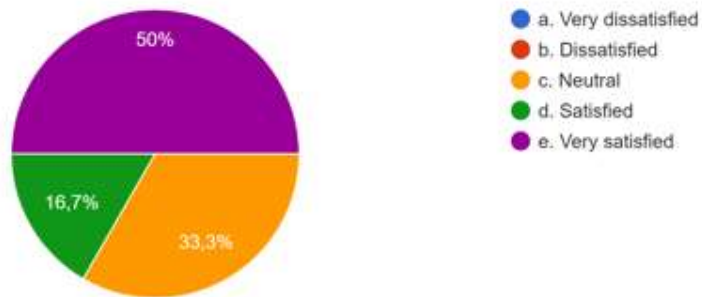


## Crane European Network of Comprehensive Cancer Centres

indicates a strong approval of the organization's participatory methods in planning for the future.

Similar to the previous question, there is a segment of respondents (33.4%) who are either neutral or dissatisfied. This split includes 16.7% neutral and 16.7% dissatisfied respondents, suggesting that there may be specific aspects of the feedback process that are not fully meeting some stakeholders' expectations.

### 20. How satisfied are you with the overall strategic direction outlined in the future plans of Crane?



Half of the respondents (50%) are very satisfied with the strategic direction, indicating strong approval from a significant portion of stakeholders.

When combining satisfied and very satisfied responses, a total of 66.7% of respondents are generally positive about the strategic direction. This majority indicates a good overall acceptance of the strategic plans.

A considerable portion of respondents (33.3%) are neutral, suggesting that while they do not have negative views, they may need more information or reassurance to form a stronger opinion.

#### 1.6.1. Qualitative analysis

##### Effectiveness and Coordination

The primary measure of a project's success is how effectively it meets its goals and objectives. In the context of Crane, effectiveness ensures that the project delivers on its promise to improve cancer care across Europe by implementing high-quality standards and frameworks within Comprehensive Cancer Care Networks (CCCNs). Effective project management ensures that resources—be they financial, human, or material—are used optimally. This prevents waste and maximizes the impact of the investments made in the project.





Effective projects keep stakeholders satisfied by meeting their needs and expectations. This includes patients, healthcare providers, and funding bodies, all of whom have a vested interest in the project's success. Coordination ensures that all parts of the project work together seamlessly. CraNE involves multiple work packages and numerous stakeholders, making coordination essential to integrate efforts and avoid duplication.

Good coordination facilitates effective communication among all project participants. This ensures that everyone is informed about the project's progress, challenges, and changes, enabling timely decision-making and problem-solving. Through coordination, the project can maintain consistency and alignment with its overall goals and strategies. This is particularly important in large, complex projects like CraNE, where various teams might have different sub-goals.

Coordinated efforts are better at identifying and managing risks. By working together and sharing information, project teams can foresee potential issues and develop mitigation strategies more effectively. Effective coordination minimizes delays and overlaps, leading to more efficient project execution. It ensures that tasks are completed in the right sequence and that dependencies between tasks are managed properly.

In the CraNe JA, effectiveness ensures that the project achieves its goals and makes the best use of resources, while coordination integrates efforts, facilitates communication, ensures alignment, manages risks, and enhances efficiency. Together, they are vital for the success of the CraNE project in improving cancer care across Europe.

Work packages were implemented effectively, coordination between them was challenging due to parallel developments and timing issues. This often made it difficult for one task to proceed smoothly into the next. Additionally, the work package leaders engaged in horizontal work packages, such as dissemination activities. This lack of engagement was primarily due to time constraints and the heavy workload, making it a significant challenge for the project.

The discussion highlighted the difficulty in managing multiple parallel projects, joint actions, and initiatives. Work package leaders often struggle to focus on horizontal work packages due to time and resource constraints. It was suggested that future projects should consider this challenge and recommended additional meetings or surveys to improve engagement and coordination. Although some institutes may not be involved in specific projects like EUNetCCC and JANE 2, those leading the evaluation work packages were advised to prioritize more frequent and targeted meetings to address these issues.





The numerous concurrent activities make it difficult to stay focused, particularly on core work packages. Limited involvement with transversal packages was identified as a problem, and it was suggested that assessing the project's effectiveness would benefit from a longer-term perspective. Emphasis was placed on focusing on organizational aspects to gain a better understanding and improve effectiveness.

### **Collaboration and Information sharing**

Collaboration and information sharing within the Crane project involve the active engagement of multiple stakeholders, including researchers, healthcare providers, policymakers, and patient organizations. This collaborative approach ensures that all relevant parties work together, sharing insights, data, and resources to achieve the project's objectives.

Collaboration and information sharing are critical components of the Crane project for several reasons. Firstly, they enhance problem-solving. By bringing together individuals with diverse expertise and perspectives, collaboration leads to more comprehensive and innovative solutions to complex problems. Sharing information leverages the collective intelligence of all participants, fostering a more effective problem-solving environment.

Secondly, resource optimization is a significant benefit. Sharing data and resources prevents the duplication of efforts, ensuring that time, funding, and other resources are used efficiently. Collaborative efforts create synergies where the combined effect of teamwork and shared resources is greater than the sum of individual efforts.

Improved coordination is another crucial aspect. Collaboration ensures that all team members are aligned with the project's goals and timelines, facilitating better coordination and project management. It allows for the integration of various disciplines and specialties, essential for comprehensive cancer care solutions.

Additionally, collaboration and information sharing increase innovation. Collaborative environments encourage the exchange of ideas, leading to greater innovation and creativity in developing new approaches to cancer care. Shared information allows for the continuous adaptation and improvement of strategies based on real-time feedback and data.

Stakeholder engagement is greatly enhanced through collaboration. Active collaboration ensures that all stakeholders, including patient organizations and healthcare providers, are engaged and have a vested interest in the project's success.





When stakeholders collaborate, they share ownership of the project's outcomes, leading to greater commitment and support.

Enhanced data utilization is another benefit. Information sharing allows for more comprehensive data analysis, improving the accuracy and reliability of research findings. It helps disseminate best practices across different regions and organizations, enhancing the overall quality of cancer care.

Effective dissemination is facilitated by collaboration with various stakeholders, ensuring that the project's findings and best practices reach a wider audience, including policymakers, practitioners, and the public. Sharing information with policymakers can influence healthcare policies, leading to systemic changes that benefit cancer care.

Finally, collaboration and information sharing promote sustainability. Collaborative networks and shared information systems are more sustainable, ensuring that the benefits of the project continue beyond its initial duration. Ongoing collaboration fosters long-term relationships and continued engagement from stakeholders, supporting future projects and initiatives.

In summary, collaboration and information sharing are fundamental to the Crane project's success. They enhance problem-solving, optimize resources, improve coordination, increase innovation, engage stakeholders, make better use of data, ensure effective dissemination, and promote sustainability. These elements are crucial for advancing cancer care across Europe and achieving the project's long-term goals.

The WPL survey results reveal a mixed perspective on the project's effectiveness in terms of collaboration and information sharing among partners. Half of the respondents are satisfied, with a significant portion being neutral and a small percentage expressing dissatisfaction. The survey results showed that 16% of respondents were disappointed with the collaboration.

The importance of collaboration and information sharing between partners was emphasized as a critical aspect of any joint action, including Crane. Interpreting survey responses posed a challenge due to limited participation, and discussions behind closed doors led to surprising decisions for stakeholders, highlighting issues with transparency. Time pressure and managing multiple projects concurrently were also identified as difficulties. While large group discussions are impractical, bilateral communications were deemed necessary to handle complex and sensitive issues.







Challenges in collaboration were noted, with effective information sharing in meetings not always translating to actual collaboration. It was suggested to focus on facilitating collaboration and identifying cross-border topics in these meetings. Understanding both deficiencies and successes, cross-participation in various work packages has been an efficient way to foster mutual understanding, build bridges, and establish trust. Continuing this practice in future projects could enhance overall project effectiveness and collaboration, ensuring lessons learned are carried forward.

Collaboration and information sharing within the immediate group of partners were strong, but challenges arose when establishing collaboration at different levels, especially outside the core group. Surveys involving multiple case studies revealed varying degrees of difficulty in finding the right partners and establishing collaboration across different countries. Better communication and explanation of the project's objectives to external stakeholders were stressed as essential for broader support and involvement, ensuring that the project's goals, implications, and potential consequences are clearly understood.

In conclusion, there is a need to move beyond merely writing reports and instead focus on effectively communicating the project's objectives and benefits to a broader audience. This approach would help achieve a more inclusive and effective collaboration across different levels and countries.

### Communication

Communication within the Crane project involves the exchange of information between all stakeholders, including work package leaders, team members, external partners, and the general public. Effective communication ensures that everyone involved is informed about the project's goals, progress, challenges, and outcomes.

Clear communication ensures that all stakeholders have a shared understanding of the project's objectives, which is crucial for coordinated efforts. Effective communication helps in managing interdependencies between tasks, ensuring that team members know when to collaborate and share resources. Transparent communication builds trust among stakeholders by keeping them informed about the project's progress and any challenges that arise. Regular updates and open communication channels help hold all participants accountable for their contributions and responsibilities.

Early identification of issues through open communication allows for prompt problem-solving, minimizing disruptions to the project timeline. Sharing insights and expertise across the team helps in finding innovative solutions to complex





problems. Keeping external stakeholders, such as patient organizations and healthcare providers, informed and engaged ensures their support and active participation. Effective communication facilitates a feedback loop where stakeholders can provide input, helping to refine and improve project strategies.

Clear communication helps in avoiding duplication of efforts by ensuring that all team members are aware of each other's tasks and progress. Efficient communication channels streamline workflows and enhance the overall efficiency of project execution. Communicating the outcomes and benefits of the Crane project to the public increases awareness and support for the initiative. Effective dissemination of results to policymakers can influence healthcare policies and practices, extending the impact of the project.

Communication is the backbone of the Crane Joint Action, facilitating coordination, transparency, problem-solving, stakeholder engagement, efficiency, and effective dissemination of results. It ensures that the project progresses smoothly and achieves its goal of improving cancer care across Europe.

### Integration of the CCCs in the EU Member states as a result of Crane & Sustainability

The integration of Comprehensive Cancer Centers (CCCs) in EU Member States as a result of the Crane project is crucial for several reasons. CCCs represent a comprehensive approach to cancer care, encompassing prevention, diagnosis, treatment, research, and patient support. Integrating these centers within the health systems of EU Member States enhances the overall effectiveness and impact of cancer care across Europe.

Sustainability is a fundamental aspect of the Crane project, ensuring that the positive impacts and advancements achieved through the project continue long after its initial implementation phase. Sustainability in the context of the Crane project encompasses financial, operational, and social dimensions, all of which are crucial for maintaining and enhancing the quality of cancer care across Europe.

The discussion transitioned to the improvements or integration of existing Comprehensive Cancer Centers (CCCs) within EU member states as a result of the project. Work on the proposal for EUnetCCC had already begun, with a focus on the next steps after Crane.

A survey revealed that 66% of respondents saw no need for improvements at this stage, aligning with the current goal of correlating Crane 1 with the upcoming joint action. Ongoing meetings with all partners aim to ensure they are well-prepared for future joint actions, and despite the 66% indicating no need for changes, this was not considered a cause for concern.





The WPL discussed the level of satisfaction with the strategies used to overcome barriers to sustainability, acknowledging that sustainability is one of the most challenging aspects of joint actions. As a result, follow-up projects are often needed to develop long-term solutions. Suggestions were requested on how to address the neutral responses (50%) regarding sustainability, seeking advice on improving or providing guidance on this important issue.

The issue of sustainability was discussed, with emphasis on the challenge of credibility. The term "sustainability" is often overused, leading to skepticism. A distinction was made between economic and organizational sustainability, with the latter being more relevant for introducing CCCs as a core approach in cancer care across Europe.

It was noted that the survey question might have been problematic, mixing different issues and leading to unclear responses. A suggestion was made to focus more on organizational aspects for clearer insights. Some surprise was expressed that 50% of respondents were satisfied or very satisfied with the sustainability aspect, even though implementation had not yet started. This positive response was interpreted as an indication that respondents see potential in future implementation plans, giving them confidence in the project's sustainability. This optimistic outlook was found encouraging and pleasing.

### Stakeholder Engagement

Stakeholder engagement in the Crane JA actively involves all relevant parties who have a vested interest in the project's outcomes. These stakeholders include, but are not limited to, researchers, healthcare providers, policymakers, patient organizations, and the public. Engagement means not only keeping these groups informed about the project's progress and developments but also involving them in decision-making processes, seeking their input and feedback, and ensuring that their needs and concerns are addressed. Effective stakeholder engagement ensures that the project benefits from a wide range of perspectives and expertise, which is crucial for achieving its goals.

By involving stakeholders, the project can ensure that it is addressing the actual needs and concerns of those it aims to benefit. This relevance increases the likelihood of successful implementation and acceptance of the project's outcomes. Stakeholder engagement is a critical component of the Crane project. It ensures inclusivity, enhances relevance, improves decision-making, increases accountability, promotes sustainability, facilitates effective communication, fosters collaboration, and addresses ethical and social considerations. By actively involving stakeholders





## CræNE — European Network of Comprehensive Cancer Centres

throughout the project lifecycle, the CræNE project can achieve its goals more effectively and create lasting positive impacts on cancer care across Europe.

While the project successfully engaged core stakeholders such as existing certification schemes, there remains a significant gap in the involvement of patient organizations and other essential NGOs. This issue extends beyond this project, reflecting a broader structural problem in the administration of joint actions. NGOs are vital for the success and credibility of such projects, yet their participation is often hampered by administrative and legal constraints. An example from a previous project showed that requesting the commission for an accompanying call specifically for NGOs enabled their participation despite usual legal barriers.

A similar approach should be considered for future projects. It is suggested that the next leadership meeting discuss the possibility of requesting the commission to create opportunities for relevant stakeholders, particularly those legally restricted from participating in joint actions. This strategy would effectively address the current problem of limited stakeholder involvement, enhancing the overall impact and inclusivity of the projects.

Furthermore, there is full support for the need for greater engagement with patient organizations and NGOs. Plans are in place to raise this issue again in an upcoming meeting to explore securing funding for NGOs. Commitment has been made to report back on the outcomes of this discussion and to forward relevant information about previous successful calls, ensuring all stakeholders are informed and involved.

### Collaboration within the WP

Collaboration within work packages aims to improve cancer care across Europe by leveraging the collective expertise and resources of various stakeholders. Effective collaboration within each work package ensures that the project runs smoothly, meets its objectives, and delivers impactful results.

The organization of the Kickoff meeting for Work Package 6 was noted as a highlight, with both the initial and final meetings being highly successful, reflecting the strong collaboration within the work package.

A key lesson from Work Package 7 emphasized the importance of establishing leadership early on. Long, in-depth meetings at the beginning were crucial for planning and setting the groundwork to achieve their objectives. Dedicating sufficient time at the start to establish leadership and clear plans significantly contributed to the success of the work package.





The participants moved on to the next topic, which focused on evaluating the level of satisfaction with the overall progress of their work packages in the Crane Joint Action.

The progress of Work Package 6 has been positive, despite some hopes for either slower progress or more milestones reached by now. There is still ample time to continue advancing. While some expectations might not have been fully met and certain tasks took longer than anticipated, the overall direction of the work has been satisfactory. It was acknowledged that project tasks often vary in difficulty, with some initially easy tasks becoming complex and vice versa, a common occurrence in project management.

A key takeaway is the importance of investing time at the beginning of a project to align expectations among all stakeholders. This alignment helps mitigate discrepancies between anticipated and actual challenges, ensuring smoother project execution and more accurate satisfaction levels.

### **Crane impacting the goals of Europe's Beating Cancer Plan**

The Crane project's impact on the goals of Europe's Beating Cancer Plan is vital for achieving a unified and effective approach to combating cancer across Europe. By aligning its objectives with the Cancer Plan, Crane enhances the standardization of care, fosters research and innovation, optimizes resources, influences policy, improves patient outcomes, ensures sustainability, and promotes collaboration. This alignment ensures that the collective efforts of both initiatives lead to significant and lasting improvements in cancer care, ultimately reducing the burden of cancer and enhancing the quality of life for patients across Europe.

### **Overpassing challenges posed by the EU member states healthcare systems**

There have been valuable conclusions made, with recognition that there's always room for improvement. Key suggestions for future projects, such as EUNetCCC, should focus on collaboration and ensuring alignment in direction. It's important to acknowledge that some respondents may feel neutral because their existing systems already mirror the Comprehensive Cancer Centers (CCCs) concept, whereas for others, the project represents significant positive changes.

Satisfaction with how the project addressed weaknesses and communicated future objectives was generally positive, continuing the strong sense of continuity from previous joint actions like CANCON and IPAAC.





**Enhance Coordination and Collaboration:** Improving coordination between work packages through regular joint meetings and bilateral contacts is essential. Encouraging cross-participation and building stronger relationships can lead to better project outcomes.

**Improve Communication Strategies:** While internal communication is generally effective, there is room for improvement in how decisions are communicated, especially those made in closed-door discussions. Transparent and timely communication can help in managing expectations and reducing surprises.

**Focus on Integration and Sustainability:** Future projects should place greater emphasis on integrating CCCs and developing sustainable outcomes. This can be achieved through robust strategies and continuous engagement with all relevant stakeholders.

**Increase Stakeholder Engagement:** Engaging patient organizations and NGOs is crucial for the success of joint actions. Exploring new approaches, such as accompanying calls for NGOs, can help in involving these critical stakeholders more effectively.

**Manage Expectations and Align Objectives:** Regularly reassessing and aligning expectations throughout the project lifecycle is vital. This can help in addressing any issues early on and ensuring that all partners are moving in the same direction.

**Leverage Positive Experiences:** Building on the positive experiences and lessons learned from CrANE can provide a strong foundation for future initiatives. Documenting these experiences and sharing best practices can contribute to the success of future projects like EUNetCCC.

The key points discussed, emphasizing several areas for improvement and important considerations:

**Coordination and Joint Meetings:** coordination between work packages could be improved and highlighted the importance of joint meetings, bilateral interactions, and involving participants across different packages.

**Stakeholder Engagement:** the critical need for direct stakeholder engagement in tasks within work packages, especially in the CCC. This includes ensuring there is funding available for this engagement.





**Management of Expectations:** the importance of aligning expectations and understanding current priorities. Ensuring that all partners are aligned is crucial, particularly given the numerous activities and the risk of losing focus.

**Connecting Different Levels:** the challenge of connecting efforts at the project level with those at the member state and local hospital levels.

Despite these challenges, he concluded on a positive note, suggesting that they should build on the positive experiences from the Crane project.

It was emphasized that addressing the issues discussed requires extensive effort. A two-year timeframe for the joint action is insufficient for thorough national-level work and detailed discussions, although this was understood from the outset.

Additionally, there has been a noted decline in the function and role of the governmental board. Initially, the board facilitated rich discussions with key figures and active participation, as seen in locations like Malta. This decline highlights the need for ongoing engagement and robust involvement of all stakeholders throughout the project duration.

However, recent meetings have seen a significant drop in participation and engagement and also criticized the concept of an online governmental board, suggesting it should be abolished as it doesn't make sense. He emphasized that while some activities can be conducted online, others cannot, and this distinction should be reflected in the conclusions.

There are concerns about the declining function and role of the governmental board. It has become increasingly difficult to gather the right participants due to their involvement in numerous projects, leading to reduced engagement. Previously, sending documents in advance garnered detailed feedback, but responses have now become minimal. There is a need to rethink the current approach to the governmental board, possibly by presenting common exercises or results to enhance engagement. Without changes, the effectiveness of the governmental board is unlikely to improve. Additionally, it was noted that there is a need for greater integration WP3 into other Work Packages to facilitate the project's continuation. This integration would simplify tasks for both Work Package 3 and the core Work Packages. Extending the project duration beyond two years would help alleviate the pressure of compacting all activities into a short period, allowing for more thorough work and detailed discussions.

Future projects should focus on creating more robust strategies for integration and sustainability, possibly through increased stakeholder engagement and continuous alignment of expectations. In conclusion, the Crane WPL meeting and the





## Crane European Network of Comprehensive Cancer Centres

survey have highlighted the strengths and areas for improvement within the project.

By addressing the identified challenges and leveraging the positive experiences, future joint actions can achieve greater effectiveness, sustainability, and impact.





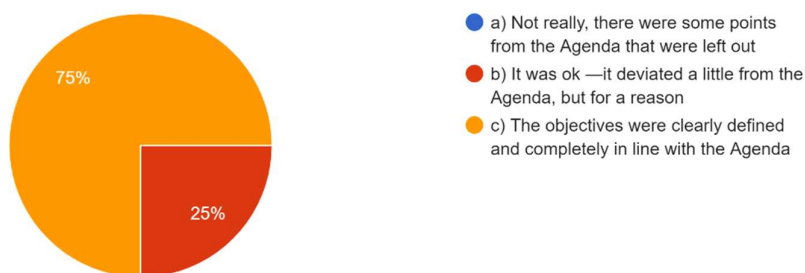


### 1.7. JA Crane Work Package Leader (WPL) meeting

Following the meeting held on May 23, 2024, participants were surveyed to evaluate several key aspects of the meeting. The survey aimed to gather feedback on the organizational aspects, networking and relationship-building opportunities, and the overall content and quality of the meeting.

1. The objectives of the workshop were clearly defined and consistent with the Agenda.

4 răspunsuri

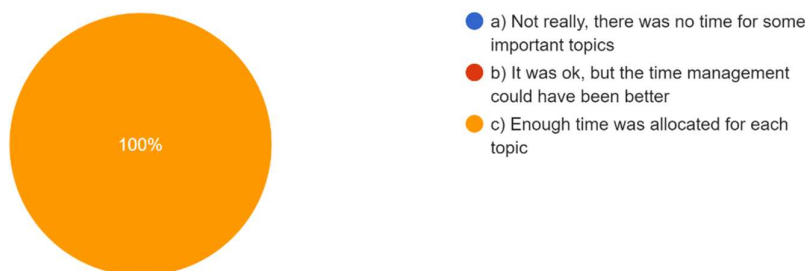


The largest segment of respondents (75%) felt that the objectives were clearly defined and completely in line with the Agenda (Option c). This indicates a strong alignment between the meeting’s execution and its intended plan, suggesting effective planning and adherence to the Agenda.

A smaller segment (25%) felt that the event was acceptable even though it deviated slightly from the Agenda (Option b). This indicates that while there were deviations, they were likely justified or minor enough to not detract significantly from the overall effectiveness of the meeting.

2. The time allocated for each of the topics was appropriate.

4 răspunsuri





All respondents (100%) indicated that enough time was allocated for each topic (Option c). This indicates that the meeting or event was very well-managed in terms of time allocation, ensuring that all important topics were adequately covered.

3. The opinions of all of the partners were taken into consideration.

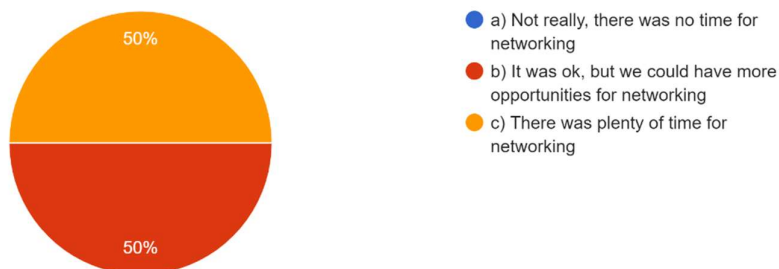
4 răspunsuri



All respondents (100%) felt that everyone's opinion was taken into consideration. This indicates a high level of inclusiveness and effective facilitation during the meeting, ensuring that all voices were heard.

4. The workshop was useful for networking and establishing working relationships among the partners.

4 răspunsuri



The pie chart illustrates the responses to a question about the usefulness of a workshop for networking and establishing working relationships among partners. There were 4 responses in total.

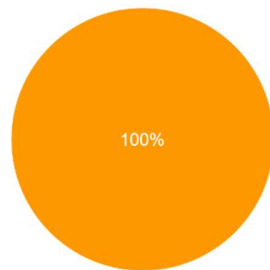
The respondents are evenly split between feeling that there were sufficient opportunities for networking and feeling that while the opportunities were acceptable, there could have been more. The fact that no respondents selected the most negative option (a) suggests that the workshop did provide some level of effective networking opportunities. This is a positive outcome indicating that the workshop had some success in facilitating connections among participants.





5. The workshop was useful for helping up to understand (and plan) project activities

4 răspunsuri

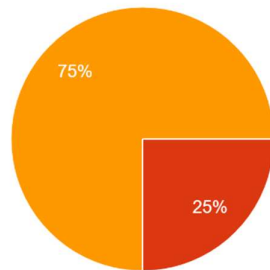


- a) Not really, many points remained unclear
- b) It was ok but is still not completely clear what should be done in the JA
- c) Everything that needs to be done is clear

The unanimous positive feedback is a strong indicator that the workshop was successful in its key objective of helping participants understand and plan project activities. This success can be attributed to well-prepared content, effective presentation, and possibly interactive elements that reinforced understanding.

6. The meeting met my expectations.

4 răspunsuri



- a) Not really
- b) Mostly
- c) Completely

The majority of respondents (75%) felt that the meeting completely met their expectations. This indicates a high level of satisfaction with the meeting. One respondent (25%) felt that the meeting mostly met their expectations, suggesting that while the meeting was generally satisfactory, there might have been some aspects that could be improved to fully meet expectations.

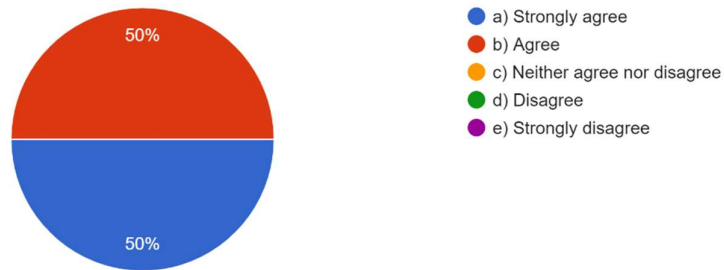
The fact that 75% of participants felt that the meeting completely met their expectations is a strong endorsement of the meeting's effectiveness and relevance. This suggests that the meeting was well-organized and addressed the key concerns and interests of the participants.





7. After the workshop , I have a much clearer idea of the current progress of the JA.

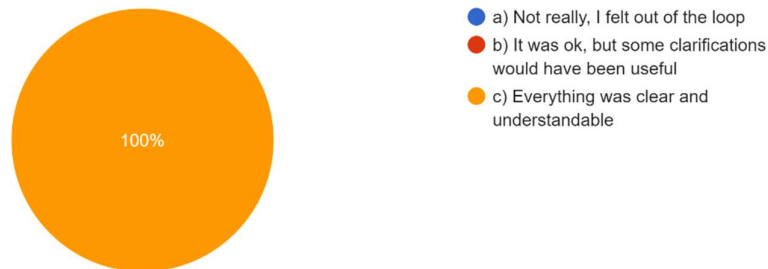
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All respondents either strongly agreed or agreed that they have a much clearer idea of the current progress of the JA after the workshop. This indicates that the workshop was very effective in clarifying the progress of the project.

8. Project information and materials for discussion were shared and presented in an understandable way.

4 răspunsuri



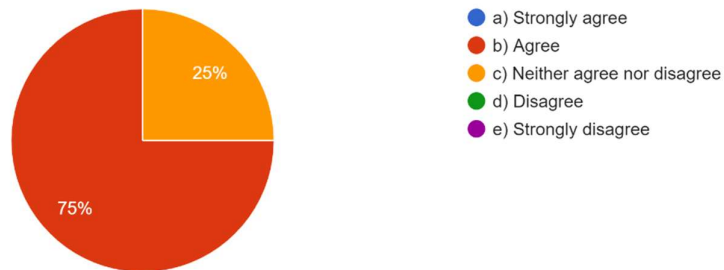
The 100% positive feedback indicates that the workshop was highly successful in conveying project information and materials in a way that was clear and understandable to all participants. This is an excellent outcome and suggests that the methods used should be continued and possibly even enhanced in future workshops





9. The networking enabled by the online workshop will be useful for the collaborative work of the JA

4 răspunsuri

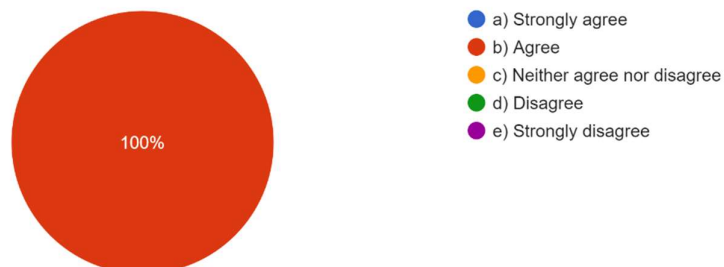


The majority of respondents (75%) agree that the networking opportunities provided by the online workshop will be beneficial for the collaborative work of the JA. This indicates a strong positive perception of the workshop's networking component.

The feedback is predominantly positive, highlighting the value of the online workshop's networking features for enhancing collaborative efforts within the JA.

10. The workshop will be beneficial for the success of the JA

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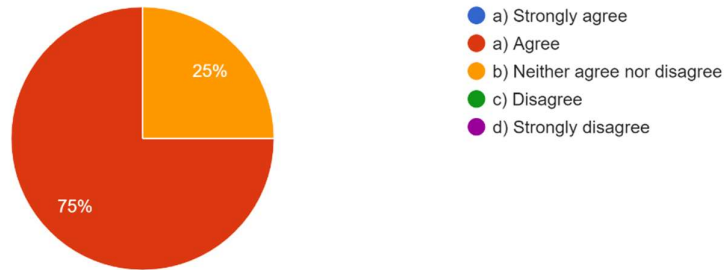
The 100% agreement indicates a strong belief among participants that the workshop will be beneficial for the success of the JA. This is an excellent outcome, highlighting the effectiveness of the workshop and suggesting a high level of alignment with the project's goals and participants' expectations.





11. I feel confident in the way overlaps (among WPs and other JAs) are being addressed and handled.

4 răspunsuri

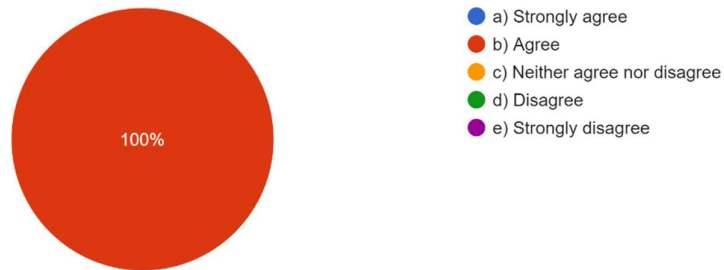


A significant majority of respondents (75%) agree that overlaps among WPs and JAs are being effectively addressed and handled. This high level of agreement suggests strong confidence in the project's ability to manage these overlaps.

25% of the respondents neither agree nor disagree, indicating that they are neutral on this issue. This could imply that while they do not see any problems, they may not have enough information or experience to form a strong opinion.

12. According to the status and progress report of WPs work, I am confident that the JA will produce its expected outcomes.

4 răspunsuri



The unanimous agreement among participants signifies a robust belief in the project's ability to achieve its intended outcomes, bolstered by the current progress and status of the work packages (WPs). This outcome reflects exemplary project management and communication, paving the way for a successful project trajectory.





**13. If you feel there are some issues left unaddressed by the survey or you have a comment you want to share, please feel free to share it with us**

Regarding the 13th point, participants were given the opportunity to express their opinions: "If you feel there are some issues left unaddressed by the survey or you have a comment you want to share, please feel free to share it with us."

It's notable that no comments were provided in response to this invitation. The absence of comments might indicate that participants are generally satisfied with the survey content and believe it covered all pertinent issues. This suggests a consensus that the survey adequately addressed their concerns or questions.

### 1.7.1. Qualitative analysis

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#### Effectiveness and Outcomes

The effectiveness of a recent workshop was evaluated through a survey, providing valuable insights into various aspects of the meeting, including objectives, time management, networking, and collaborative progress. The responses from participants paint a comprehensive picture of what worked well and where improvements could be made. This essay analyzes the key elements of the workshop using the feedback provided.

#### Objectives and Agenda Alignment

One of the strongest aspects of the workshop was the clear alignment between its objectives and agenda. A significant majority (75%) of respondents felt that the meeting's objectives were well-defined and fully in line with the planned agenda. This reflects **effective planning** and **adherence to established goals**, which are crucial for ensuring that participants remain focused and understand the purpose of each session. The clarity in the meeting's structure ensured that participants knew what to expect and could follow the flow of discussions.

However, 25% of participants noted minor deviations from the agenda. While this indicates that some flexibility occurred, it is important to note that these deviations were not seen as significant detractors from the overall effectiveness of the meeting. This feedback underscores the balance between **structured planning** and **adaptive flexibility**—two key factors that contribute to a successful meeting.





### Time Allocation and Inclusiveness

The workshop excelled in terms of **time management** and **inclusiveness**, as all participants unanimously agreed that sufficient time was allocated for each topic discussed. This suggests that the meeting was **well-paced**, ensuring that no topic was rushed or overlooked. Efficient time allocation is essential in maintaining participant engagement and ensuring that each item on the agenda is addressed thoroughly.

Inclusiveness was another highlight, with participants unanimously stating that their opinions were considered. This created a **collaborative environment** where all voices were heard, fostering open discussion and engagement. A well-facilitated meeting like this ensures that participants feel valued and that diverse perspectives contribute to the outcomes.

### Networking Opportunities

The feedback on networking opportunities was more divided. Half of the respondents felt that there were **sufficient networking opportunities**, while the other half felt that more could have been provided. This division suggests that while networking was reasonably effective, there is still room for improvement in providing more opportunities for participants to connect and engage with one another.

Despite the split feedback, there was no negative response regarding the networking aspect, implying that, overall, the provided opportunities were adequate. Future workshops could explore ways to enhance **informal interactions** and **structured networking sessions** to maximize the benefits of participant collaboration.

### Meeting Expectations

When evaluating whether the meeting met participants' expectations, the survey results were overwhelmingly positive. A majority (75%) indicated that the meeting completely met their expectations, while the remaining 25% felt that it mostly met their expectations. This high level of satisfaction reflects the **successful organization** and **content delivery** of the workshop. However, the small percentage that felt the meeting "mostly" met their expectations indicates there may be minor areas for refinement to ensure that all participants' needs are fully met in future meetings.







### Clarity of Project Progress

One of the key objectives of the workshop was to provide participants with a clearer understanding of the current progress of the project. In this regard, the workshop succeeded, as all respondents agreed that it helped them gain greater clarity. The effectiveness of the content and presentation methods was evident in this positive feedback. By clearly conveying crucial project information, the workshop ensured that participants were well-informed and aligned with the project's developments.

### Collaborative Work and Networking Benefits

Another notable finding from the survey was that 75% of respondents felt the networking opportunities would benefit collaborative work within the project. This indicates that participants see **networking** as a valuable tool for enhancing joint efforts and cooperation. The perception that networking will positively impact collaboration underscores the importance of fostering connections between participants, as it strengthens teamwork and encourages shared problem-solving.

### Management of Overlaps Among Work Packages (WPs)

The management of overlaps among work packages (WPs) was generally seen as effective, with 75% of respondents agreeing that overlaps were well-handled. The remaining participants were neutral, which may suggest that they did not have enough information or involvement in this specific area to form a strong opinion. Nevertheless, the overall confidence in the management of WPs indicates that the project is on track and that coordination between different workstreams is being managed efficiently.

#### 1.7.2.Swot Analysis

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##### Strengths

- **Objectives and Agenda Alignment:** 75% of respondents felt that the meeting objectives were clearly defined and fully aligned with the agenda, reflecting strong planning and execution.
- **Time Allocation and Inclusiveness:** Unanimous agreement that sufficient time was allocated for discussions and that all voices were heard highlights effective time management and a collaborative, inclusive environment.





- **Clarity of Project Progress:** 100% of respondents felt the meeting provided a clearer understanding of the project's progress, demonstrating the effectiveness of the content and the way information was communicated.
- **Meeting Expectations:** 75% of respondents felt the meeting fully met their expectations, indicating overall satisfaction with the organization and content.
- **Management of Overlaps Among Work Packages (WPs):** 75% agreed that overlaps between work packages were being effectively managed, showing confidence in project coordination.
- **Collaborative Work and Networking Benefits:** 75% of respondents believe that the networking opportunities will positively impact collaborative efforts, reinforcing the value of teamwork.

### Weaknesses

- **Networking Opportunities:** While there was no negative feedback, half of the respondents felt there could have been more networking opportunities, suggesting room for improvement in this area.
- **Minor Deviations from Agenda:** 25% of participants noted slight deviations from the agenda, which, while not a major issue, could be addressed to enhance consistency and structure in future meetings.
- **Neutral Feedback on WP Overlap Management:** 25% of respondents were neutral about the management of overlaps among work packages, potentially indicating that some participants lack sufficient information on this aspect.

### Opportunities

- **Improved Networking Opportunities:** The split feedback on networking suggests an opportunity to create more structured or informal networking sessions, allowing participants to engage more effectively with one another.
- **Refinement of Meeting Expectations:** Addressing the minor areas where expectations were not fully met could improve overall satisfaction. This may include adjusting agenda flexibility or refining content delivery.
- **Better Communication on WP Overlap Management:** Offering more detailed updates or clearer communication on the management of work package overlaps could help ensure that all participants have a better understanding of this aspect.

### Threats

- **Participant Disengagement from Networking Opportunities:** Without enhanced networking opportunities, there is a risk of missed collaboration benefits, especially in projects where joint efforts are critical to success.





- **Agenda Flexibility Perception:** Even minor deviations from the agenda, if unaddressed, could erode trust in the meeting’s organization, leading to potential dissatisfaction in future sessions.
- **Uncertainty Regarding WP Overlap Management:** If participants remain uncertain about the handling of work package overlaps, it could lead to confusion or inefficiencies in future collaborations, especially if unaddressed.

### 1.7.3. Conclusion

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The survey results reflect a highly positive evaluation of the recent JA CræNE Work Package Leader meeting. Key strengths identified include clear alignment with the agenda, effective time management, and inclusiveness in discussions. While the networking opportunities were deemed adequate, there is an indication that enhancing these opportunities could further benefit future workshops. The unanimous positive feedback on the clarity of project progress and effective management of overlaps among work packages signifies robust project management and communication strategies. Overall, the high levels of satisfaction and positive perceptions suggest that the project is on a successful trajectory, with well-organized meetings and workshops contributing to its effective execution and collaborative efforts. Continued focus on refining minor aspects, such as expanding networking opportunities, can further enhance the overall effectiveness and satisfaction of future meetings



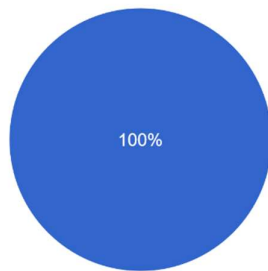


### 1.8. Survey JA Crane 8th Steering Committee Meeting

Following the conclusion of the recent JA Crane 8th Steering Committee meeting held on July 11, 2024, a survey was conducted . We gathered a total of eight responses. In further analysis, we will provide a detailed review of these results so that we can improve our workshops and provide better experiences for participants.

1. What is your role in the Crane JA ?

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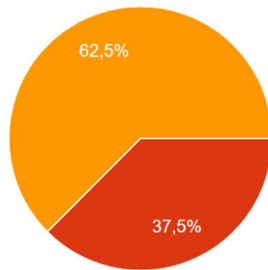


- Work Package leader (WPL) or WPL team member
- Other Competent Authority or Affiliated Entity team member
- Other

All respondents (100%) identified themselves as either a Work Package Leader (WPL) or a WPL team member.

2. The objectives of the meeting were clearly defined and consistent with the Agenda

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- Not really, there were some points from the Agenda that were left out
- It was ok — it deviated a little from the Agenda, but for a reason
- The objectives were clearly defined and completely in line with the Agenda

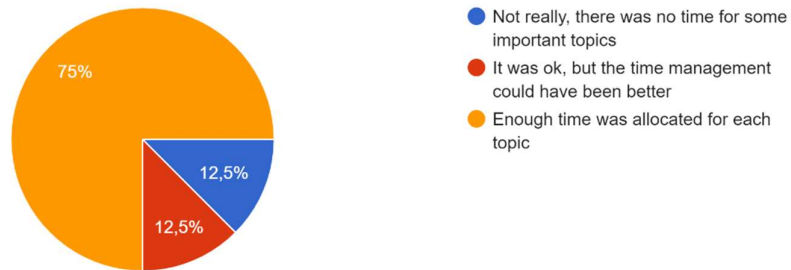
The majority opinion reflects that the meeting's objectives were well-aligned with the agenda, suggesting effective planning and communication of the meeting's goals. The presence of some deviation, noted by 37.5% of respondents, indicates that while the agenda was mostly adhered to, there was flexibility to adapt as necessary





3. The time allocated for each of the topics was appropriate

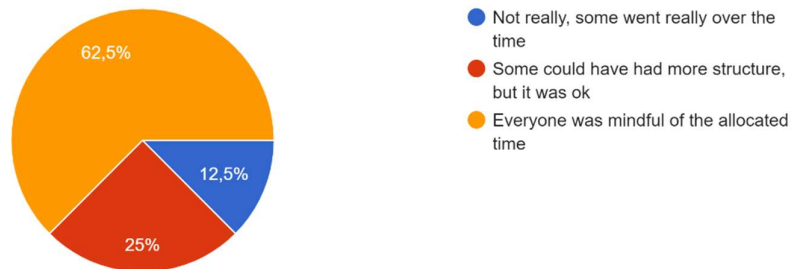
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The majority of participants felt the time allocated was appropriate, suggesting overall satisfaction with the session's pacing. However, a notable minority expressed concerns about either insufficient time for certain topics or suboptimal time management. Addressing these concerns by reallocating time, improving session structure, and seeking more specific feedback can help enhance future sessions, ensuring a more balanced and satisfactory experience for all participants.

4. The partners that presented were within the allocated time frame

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The pie chart provides insights into participants' views on how well partners adhered to the allocated time frame during presentations. The feedback is categorized as follows:

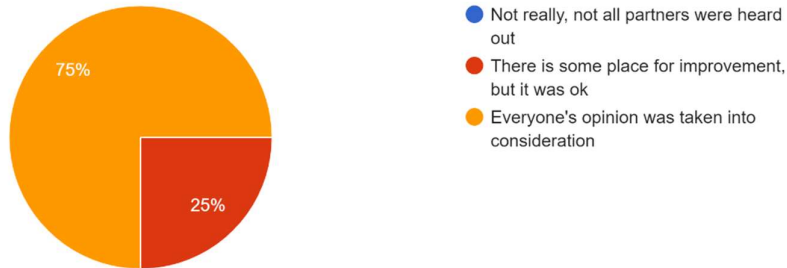
- Everyone was mindful of the allocated time (62.5%):** The majority of respondents felt that the presenters generally adhered to the time limits.
- Some could have had more structure, but it was ok (25%):** A quarter of respondents noted that while timing was mostly followed, there was room for improvement in presentation structure.
- Not really, some went really over the time (12.5%):** A small percentage of respondents indicated that some presentations exceeded the allocated time significantly.





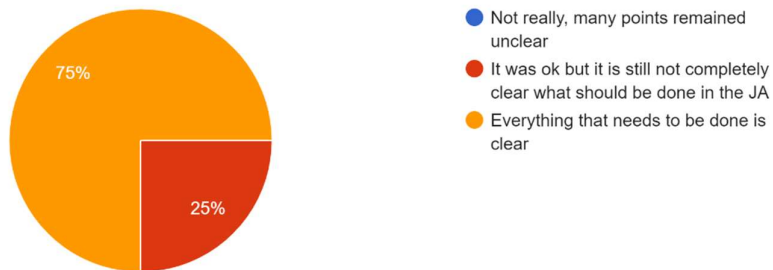
While a significant majority felt that presentations were generally mindful of the allocated time, a notable portion of respondents suggested room for improvement. The feedback highlights the need for better time management and structuring of presentations. By implementing stricter time-keeping practices, providing clear guidelines, and encouraging rehearsals, future sessions can be more efficient and respectful of the allocated schedule, ensuring a smoother experience for all participants.

5. The opinions of all of the partners were taken into consideration  
8 răspunsuri



The feedback suggests that most participants felt included in discussions, with a majority confirming that their opinions were considered. However, there is still room for improvement to ensure that all voices are equally valued and heard. By fostering an environment of active participation and inclusivity, the organization can enhance the overall quality of discussions, ensuring that diverse perspectives are not only heard but are also influential in decision-making processes.

6. The meeting was useful for helping us to understand (and plan) project activities  
8 răspunsuri



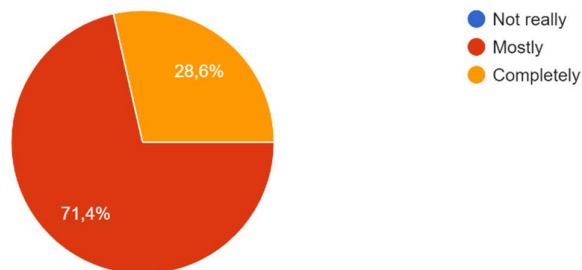


A survey was conducted to evaluate the usefulness of a meeting in helping participants understand and plan project activities. Out of 8 respondents:

- **75% (6 respondents)** indicated that the meeting was highly beneficial, and everything that needed to be done was clear.
- **25% (2 respondents)** felt that the meeting was somewhat useful but still had some uncertainties regarding the project activities.
- **0%** felt that many points remained unclear.

The majority of participants found the meeting helpful for understanding and planning project activities. However, a notable minority still have some unresolved questions.

7. The meeting met my expectations  
7 răspunsuri



The pie chart presents the responses to the question, "The meeting met my expectations," with 7 respondents participating. The responses are divided into three categories:

- **Not really (0%):** None of the respondents felt that the meeting did not meet their expectations at all, indicating that the meeting had some positive impact on all attendees.
- **Mostly (71.4%):** 5 out of 7 respondents (71.4%) felt that the meeting mostly met their expectations, suggesting that while the meeting was largely effective, there may still be room for improvement.
- **Completely (28.6%):** 2 out of 7 respondents (28.6%) felt that the meeting completely met their expectations, indicating that for some, the meeting was entirely satisfactory.





The majority of participants (71.4%) found that the meeting mostly met their expectations, while a smaller portion (28.6%) felt that their expectations were completely met. No respondents felt that the meeting failed to meet their expectations at all. This indicates that the meeting was generally effective, but there is potential for enhancement to ensure it meets the expectations of all participants fully.

### 1.8.1. Qualitative analysis

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#### Evaluation of the JA CræNE 8th Steering Committee Meeting

The survey results from the JA CræNE 8th Steering Committee Meeting provide valuable insights into the meeting's effectiveness across several key areas, including objectives and agenda alignment, time management, inclusiveness, and usefulness for project planning. This analysis highlights both the strengths of the meeting and areas where improvements can be made.

#### Meeting Objectives and Agenda Alignment

A majority of the respondents (62.5%) felt that the meeting's objectives were well-aligned with the agenda, indicating **effective planning** and **clear communication of goals**. This level of alignment suggests that the organizers did a commendable job in ensuring that the meeting stayed focused on its primary goals. However, the fact that 37.5% of participants acknowledged some deviations from the agenda suggests that **flexibility** played a role in the meeting's execution. While flexibility can be beneficial in adapting to unforeseen discussions or additional topics, there is a delicate balance between **adhering to the planned agenda** and allowing for necessary adjustments. Ensuring that deviations are minimized without compromising adaptability is a key takeaway for future meetings.

#### Time Management

Feedback on time allocation reveals general satisfaction with the session's pacing, as most respondents felt the time allocated was appropriate. However, there were concerns from a minority about either insufficient time for certain topics or suboptimal time management. Specifically, 25% noted that while timing was mostly adhered to, there was room for improvement in presentation structure, and 12.5% felt that some presentations significantly overran their allocated time. These insights







suggest a need for better time management practices, such as stricter time-keeping, clearer guidelines for presenters, and potentially rehearsals to ensure smoother, more efficient sessions.

### Inclusiveness and Participation

Inclusiveness is a critical factor in the success of any collaborative meeting, and the survey results indicate that most participants felt included in the discussions, with their opinions being considered. This reflects the **open environment** that was fostered during the meeting, where diverse perspectives were heard. However, there remains **room for improvement** in ensuring that all voices are equally valued. To further enhance inclusiveness, the meeting organizers could consider adopting strategies that **encourage more active participation** from all attendees. This could involve using more **interactive discussion techniques** or providing opportunities for smaller group discussions, where participants might feel more comfortable sharing their ideas. Ensuring that all perspectives are equally influential in **decision-making processes** is crucial for fostering a sense of shared ownership and collaboration.

### Usefulness for Project Planning

One of the key objectives of the meeting was to support participants in understanding and planning project activities. According to the survey, 75% of respondents found the meeting highly beneficial in this regard. This high level of satisfaction suggests that the meeting was largely successful in helping participants navigate their project planning responsibilities. However, 25% of respondents still had some uncertainties, indicating that further clarity or additional information might have been needed to fully address the needs of all participants. Ensuring that detailed, clear explanations of project activities are provided and allowing for question-and-answer sessions could help alleviate these uncertainties in future meetings.

### Meeting Expectations

In terms of overall expectations, the feedback was overwhelmingly positive, with 71.4% of participants indicating that the meeting mostly met their expectations and 28.6% stating that it completely met their expectations. Importantly, no respondents felt that the meeting failed to meet their expectations. This shows that the meeting was largely successful in delivering on its objectives and satisfying the needs of the majority of participants. However, to fully meet the expectations of all attendees, organizers should seek to **identify any specific unmet needs** and incorporate those considerations into future meetings. This could involve gathering more detailed feedback after the event to better understand how the meeting could be improved to meet the full spectrum of expectations.





### 1.8.2. SWOT Analysis

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#### Strengths

- **Objective and Agenda Alignment:** 62.5% of participants felt the objectives were well-aligned with the agenda, indicating effective planning and clarity of goals.
- **Time Management:** The majority of respondents felt the pacing of the session was appropriate, showing a general satisfaction with time allocation.
- **Inclusiveness and Participation:** Most participants felt included and their opinions were considered, suggesting a supportive environment for discussion.
- **Usefulness for Project Planning:** 75% of respondents found the meeting helpful for understanding and planning project activities, underscoring its role in aiding strategic decisions.
- **Meeting Expectations:** 71.4% of participants felt the meeting mostly met their expectations, with an additional 28.6% saying it completely met expectations. This indicates high participant satisfaction overall.

#### Weaknesses

- **Deviations from Agenda:** 37.5% of participants noted some agenda deviations, signaling a need for better adherence to the set structure.
- **Presentation Overruns:** 12.5% of respondents felt that some presentations significantly overran their time, indicating room for improvement in managing presentation lengths and transitions.
- **Uncertainty in Project Planning:** 25% of respondents were still uncertain about project activities, pointing to gaps in clarity or information sharing.
- **Room for Improvement in Participation:** Although participation was generally inclusive, there is a need to ensure that all voices are equally valued and actively engaged.

#### Opportunities

- **Improved Time Management:** Introducing stricter time-keeping protocols and clearer presentation guidelines can ensure better use of time. Rehearsals or coaching for presenters could further improve session flow.
- **Enhancing Participation:** Proactively encouraging quieter members or those with less engagement to contribute could further enhance discussions and ensure diverse perspectives influence decision-making.





- **Clearer Communication on Project Planning:** Providing additional clarity or follow-up sessions for those still unsure about project activities can ensure all participants fully grasp the project scope and plans.

### Threats

- **Potential Participant Disengagement:** If the deviations from the agenda and poor time management persist, it may lead to participant frustration, reducing overall engagement and the effectiveness of future meetings.
- **Information Gaps for Key Project Decisions:** The 25% of respondents with uncertainties about project activities may negatively impact future decision-making and alignment if their concerns are not addressed.

### 1.8.3. Conclusion

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The JA Crane 8th Steering Committee Meeting was largely successful, as reflected in the positive survey responses. The meeting effectively aligned its objectives with the agenda, managed time well overall, fostered an inclusive environment, and provided useful information for project planning. While there are areas for improvement—such as tighter time management, more clarity for some participants, and enhanced networking opportunities—these are relatively minor issues that can be addressed in future meetings. By building on these insights, future meetings can continue to provide valuable platforms for collaboration and effective decision-making..



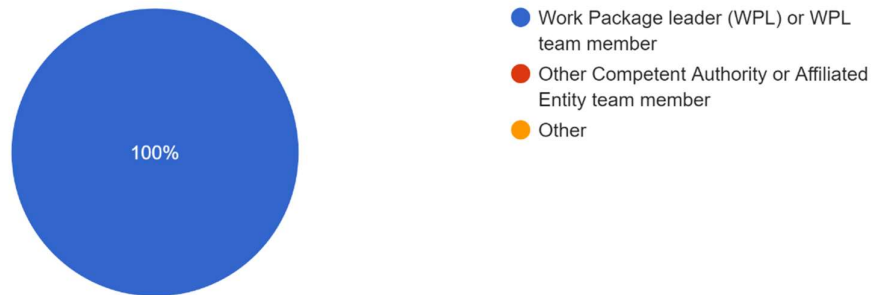


### 1.9. Survey JA Crane 9th Steering Committee Meeting

Following the completion of the recent survey conducted after the JA Crane 9th Steering Committee Meeting, held on August 27, we have gathered a total of three responses. In this subsequent analysis, we will thoroughly examine the feedback to identify key insights. This detailed review will serve as a foundation for enhancing the quality of our workshops and ensuring a more engaging and valuable experience for all participants in the future. By addressing the feedback provided, we aim to refine our approach and better meet the needs and expectations of our stakeholders.

#### 1. What is your role in the Crane JA ?

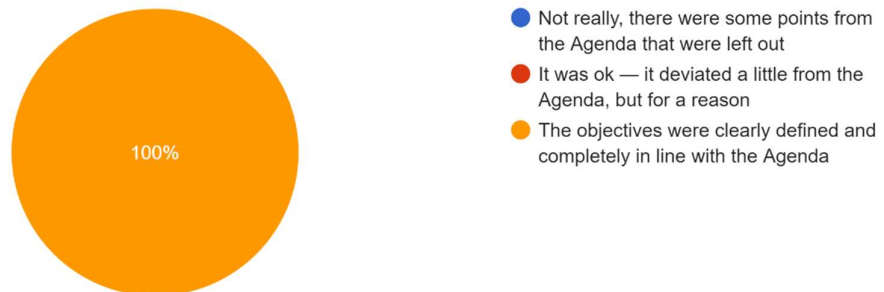
3 raspunsuri



All respondents (100%) identified themselves as either a Work Package Leader (WPL) or a WPL team member.

#### 2. The objectives of the meeting were clearly defined and consistent with the Agenda

3 raspunsuri



All the respondents felt that the objectives were clearly defined and completely in line with the Agenda. This indicates a strong alignment between the

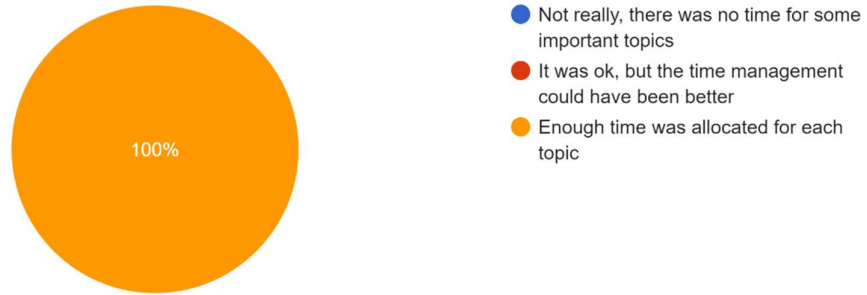




meeting's execution and its intended plan, suggesting effective planning and adherence to the Agenda.

3. The time allocated for each of the topics was appropriate

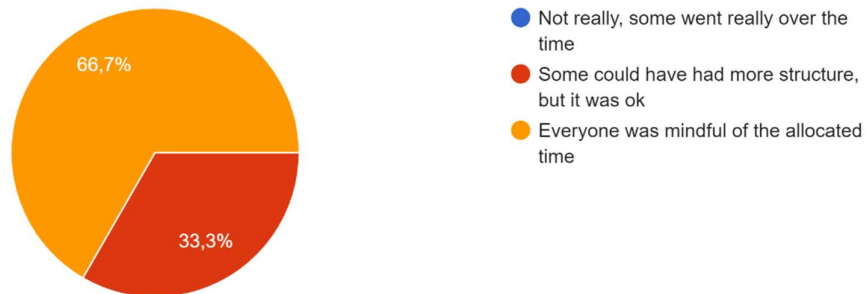
3 răspunsuri



All respondents (100%) indicated that enough time was allocated for each topic (Option c). This indicates that the meeting or event was very well-managed in terms of time allocation, ensuring that all important topics were adequately covered.

4. The partners that presented were within the allocated time frame

3 răspunsuri



66.7% of respondents felt that "Everyone was mindful of the allocated time." This indicates a majority of the participants thought the time was well managed during the presentations.

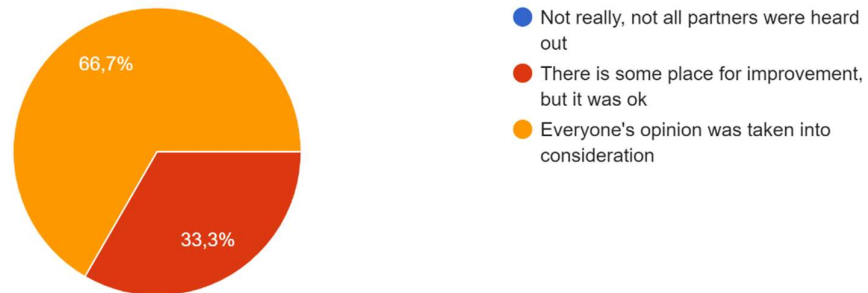
33.3% thought that "Some could have had more structure, but it was ok." This shows that while there were no significant concerns about time, some respondents found the presentations could have been better organized.





5. The opinions of all of the partners were taken into consideration

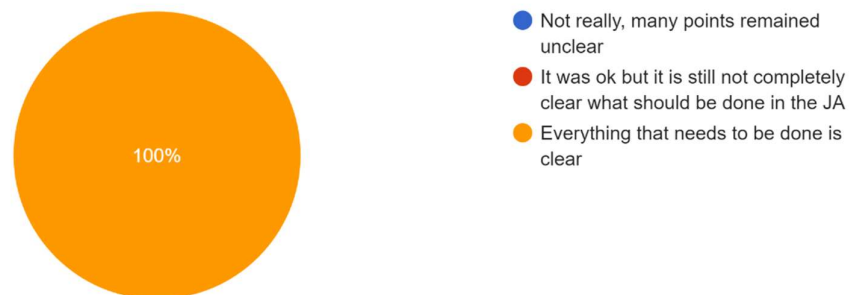
3 răspunsuri



The feedback suggests that most participants felt included in discussions, with a majority confirming that their opinions were considered. However, there is still room for improvement to ensure that all voices are equally valued and heard. By fostering an environment of active participation and inclusivity, the organization can enhance the overall quality of discussions, ensuring that diverse perspectives are not only heard but are also influential in decision-making processes.

6. The meeting was useful for helping us to understand (and plan) project activities

3 răspunsuri



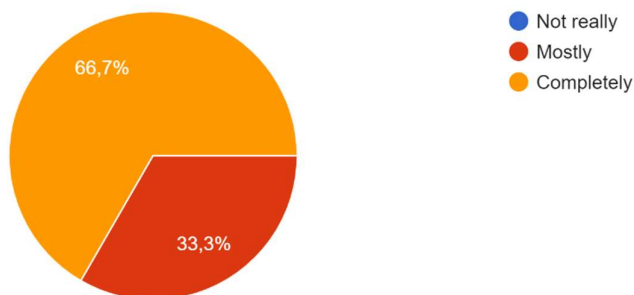
The unanimous positive feedback is a strong indicator that the workshop was successful in its key objective of helping participants understand and plan project activities. This success can be attributed to well-prepared content, effective presentation, and possibly interactive elements that reinforced understanding.





### 7. The meeting met my expectations

3 răspunsuri

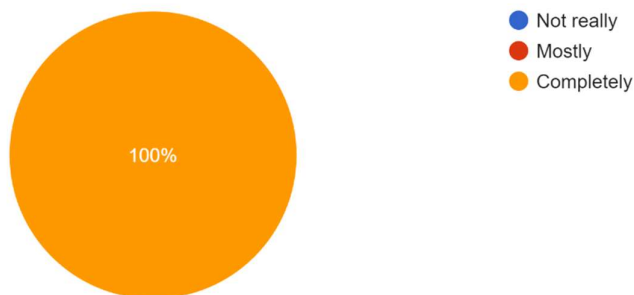


The majority of respondents (66.7%) felt that the meeting completely met their expectations. This indicates a high level of satisfaction with the meeting. One respondent (33.3%) felt that the meeting mostly met their expectations, suggesting that while the meeting was generally satisfactory, there might have been some aspects that could be improved to fully meet expectations.

The fact that 66.7% of participants felt that the meeting completely met their expectations is a strong endorsement of the meeting's effectiveness and relevance. This suggests that the meeting was well-organized and addressed the key concerns and interests of the participants.

### 8. Did your Work Package achieved its initial objectives?

3 răspunsuri



100% of respondents answered "Completely," indicating unanimous agreement that the work package objectives were fully met.





9. What would you change about your WP ?

Un răspuns

Nothing in particular, perhaps to have some more time but we knew the timeline beforehand.

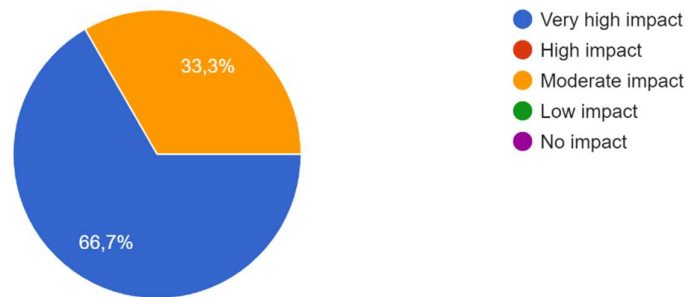
The respondent indicates no significant changes are necessary, reflecting general satisfaction with the structure and content of the WP.

Although the respondent acknowledges a desire for more time, they accept the predetermined timeline, suggesting awareness and acceptance of project constraints. This points to a well-communicated schedule but highlights potential stress or time pressure experienced during the project.

**Positive Attitude Toward Project Management:** The acknowledgment that the timeline was known beforehand reflects a positive view of the project’s transparency and planning process, showing that participants feel informed and prepared

10. How do you assess the overall impact of your WP on the JA outcomes?

3 răspunsuri



66.7% of respondents believe their Work Package (WP) had a "Very high impact" on the outcomes of the Joint Action (JA). This shows that the majority of respondents view their contribution as highly significant. 33.3% assess the impact as "Moderate impact," indicating that a third of respondents also see their work as having substantial importance

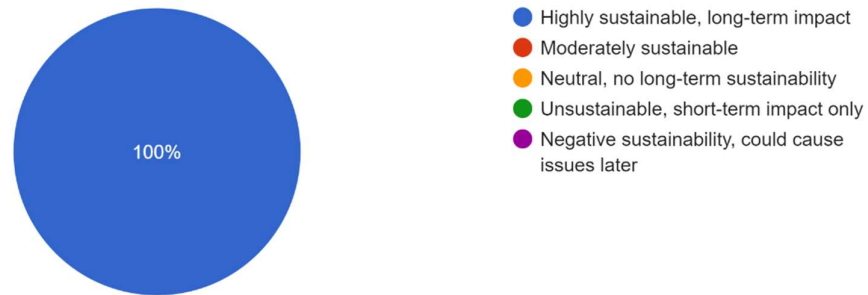






11. How sustainable are the results of the joint action?

3 răspunsuri

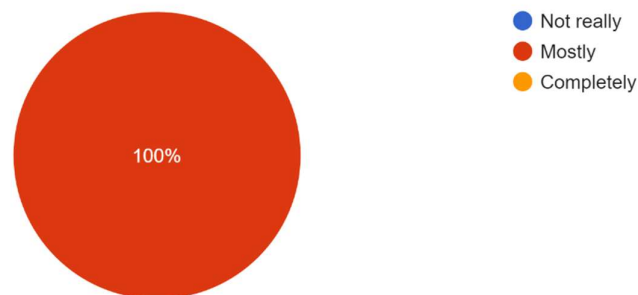


All respondents (100%) indicated that the results of the joint action are "Highly sustainable, long-term impact."

This is a strong positive indicator of the project's success. It suggests that all stakeholders believe the actions taken have created long-lasting benefits that will continue to provide value over time. The complete agreement among respondents highlights a shared confidence in the sustainability of the project's results.

12. Did the Crane JA successfully coordinate resources between partners?

3 răspunsuri



100% of respondents selected "Mostly" regarding the question of whether the joint action successfully coordinated resources between partners.

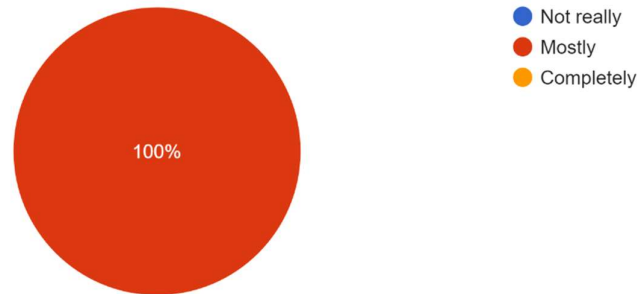
While the coordination of resources was generally successful, there seems to be room for improvement, as no one marked "Completely." The fact that everyone responded with "Mostly" shows that the joint action achieved a high level of resource coordination, but there may have been some minor challenges or areas where further optimization could be applied.





13. Did the joint action lead to improved communication between stakeholders?

3 răspunsuri

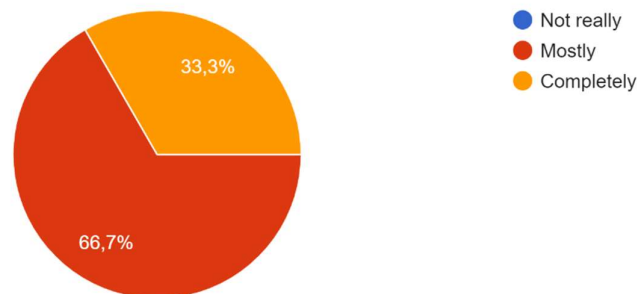


100% of respondents answered "Mostly" to the question about whether the joint action led to improved communication between stakeholders.

Similar to resource coordination, communication among stakeholders was viewed as mostly improved. However, the absence of a "Completely" response indicates that while communication channels were enhanced, there might still be challenges or gaps in fully effective communication. This may highlight areas for further focus on collaboration and communication strategies.

14. Did the joint action meet the expected timelines?

3 răspunsuri



66.7% (Mostly): A majority of respondents indicated that the joint action mostly met the expected timelines. This suggests that while the timeline management was generally effective, there may have been some delays or challenges in fully adhering to the schedule.



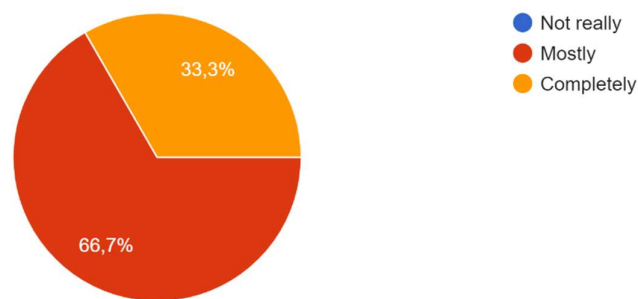


33.3% (Completely): One-third of the participants felt that the timelines were completely met, indicating that some participants were fully satisfied with the project's pacing.

The results reveal that while the majority of participants felt the timelines were largely met, there is room for improvement to ensure that a higher percentage of participants feel the project adheres more closely to its schedules.

15. Did the joint action result in long-term sustainable changes?

3 răspunsuri



66.7% (Mostly): Similar to the previous question, most respondents felt that the joint action mostly led to long-term sustainable changes. This indicates that while the project may have had a significant impact, it might not have achieved all of its sustainability goals.

33.3% (Completely): One-third of the participants believed that the joint action resulted in fully sustainable changes, showing some strong positive outcomes.

The feedback suggests a good level of success in creating sustainable changes. However, a focus on addressing areas that could ensure complete sustainability for all participants would be beneficial.



16. What would you change about the JA sustainability ?

Un răspuns

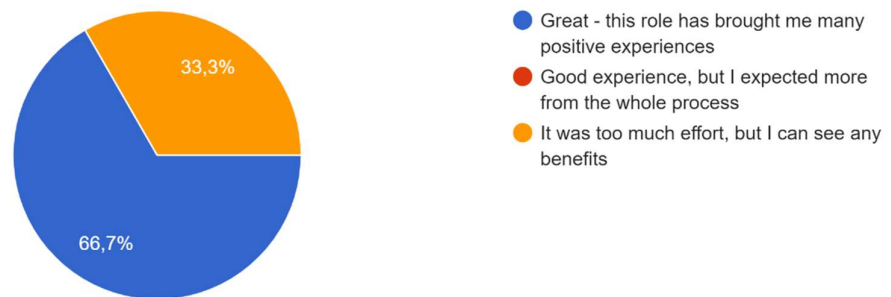
nothing

The respondent sees no need for changes, indicating a high level of satisfaction with the current sustainability measures of the Joint Action (JA).

The lack of suggestions for improvement suggests confidence in the existing strategy and its effectiveness in achieving long-term project goals.

17. How would you describe your experience as a Work Package Leader?

3 răspunsuri



66.7% (Great - this role has brought me many positive experiences): Most respondents had a very positive experience in their leadership roles. This is a strong indicator that the structure and support provided in these roles were effective in fostering positive outcomes.

33.3% (It was too much effort, but I can see benefits): One-third of the respondents found the role demanding but could still recognize its benefits. This suggests that while the leadership roles are rewarding, they may require significant effort, and the workload could be a potential area for adjustment.

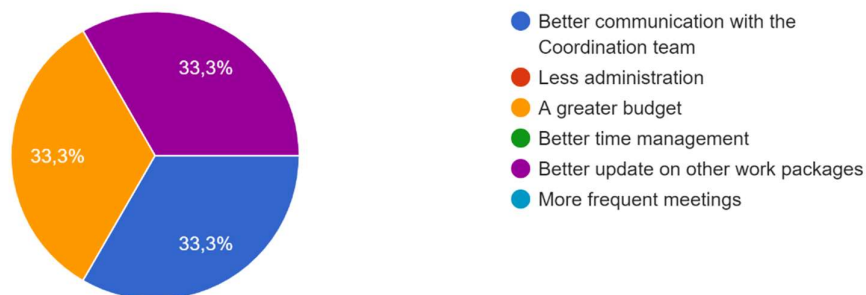
The overall feedback for Work Package Leaders is highly positive, with the majority of participants feeling enriched by their experiences. However, the fact that some participants found the role too effort-intensive indicates that better resource allocation or workload distribution could help reduce this burden while maintaining the benefits.





18. What would you change regarding your whole experience as a Work Package Leader?

3 răspunsuri



The responses are evenly split between three aspects that respondents would change in their experience:

- 33.3% would prefer better communication with the coordination team.
- 33.3% want a greater budget for their tasks.
- 33.3% desire better time management.

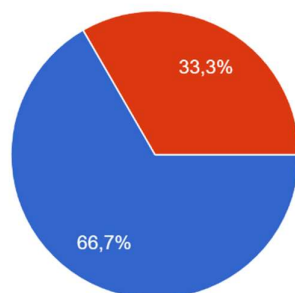
These insights reflect three areas of concern for Work Package Leaders. Effective communication, budgetary support, and time management are all seen as equally important to improving the overall experience. The absence of consensus on one single aspect indicates that improvements could be multi-dimensional, addressing both organizational support (communication and time management) and resource allocation.





19. Do you think policy makers in Member States (and other parts of Europe) will be familiar with CRANE JA outputs?

3 răspunsuri



- I think that all important policy makers have been sufficiently involved in the CRANE processes and that most will act in accordance with the outputs
- I believe that some policy makers are familiar with the outputs of the CRANE, but that this is not enough - they should start acting as soon as possible
- I don't think that information has come/will come to those most important policy makers (who can do something)

66.7% of respondents believe that *all important policy makers have been sufficiently involved* in CrANE processes and that most will act in accordance with the outputs.

33.3% of respondents feel that *some policy makers are familiar* with the outputs, but this is not enough. They believe more action is needed as soon as possible.

While there is optimism that most key policy makers are engaged, a significant minority emphasizes a sense of urgency for further action or dissemination of information. This highlights a potential gap in awareness or in the application of CrANE outputs among policy makers.

### 1.9.1. Qualitative Analysis

#### 1. Feedback on Meeting Structure and Organization

- Many respondents highlighted the importance of coordination between stakeholders, suggesting that collaboration is critical for project success. A few comments touched on the effectiveness of presentations and their relevance to the ongoing work.
- There were suggestions to improve meeting formats, emphasizing more interactive discussions and less presentation-heavy sessions.

#### 2. Challenges and Opportunities





- Several respondents identified challenges in the coordination between countries and organizations. This implies the need for clearer communication channels and perhaps more frequent touchpoints between Steering Committee meetings.
- The opportunities for cross-border cooperation were noted as being underexploited, which may point to the need for more structured bilateral or multilateral discussions during these sessions.

### 3. Perception of Project Progress

- The majority of respondents showed optimism regarding the overall progress of the project but pointed out that time management and resource allocation are areas for improvement. Delays were mentioned, and while these seem to be expected, there was an emphasis on better mitigation strategies for future delays.

### 4. Stakeholder Engagement

- Engaging with external stakeholders (e.g., local authorities, businesses, and community groups) was a recurring point. Some suggested that there could be a stronger focus on local impact and ensuring that stakeholders at all levels are both informed and involved.

## 1.9.2. SWOT Analysis

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The following SWOT analysis outlines the current strengths, weaknesses, opportunities, and threats related to a project characterized by international collaboration and stakeholder engagement. The analysis provides a more in-depth perspective on key aspects of the project to inform strategic decision-making.

**Strengths:** One of the key strengths of this project is the strong coordination and collaboration demonstrated between its key partners. This strength is evidenced by the overall positive feedback received regarding the meetings held so far. Stakeholders have expressed a high level of satisfaction with the way discussions have been conducted, which points to a well-functioning partnership framework. This effective collaboration underscores the commitment of all parties involved to work together towards common objectives.

Additionally, there is a high level of engagement from participants. This indicates that stakeholders are not only present but actively participating, which suggests a committed and involved group. Their engagement is a clear signal that they are invested in the success of the project, contributing to its momentum and overall progress.





Another notable strength is the structured approach to project management. Despite minor organizational challenges that some respondents have pointed out, the majority appreciate the structured nature of the process. This approach provides clear direction and helps maintain focus on the objectives, fostering a sense of order and predictability in managing complex, multi-stakeholder initiatives. This is particularly important for projects of this scale, where many different parties and interests need to be aligned.

**Weaknesses:** Despite the strengths in collaboration, there are several weaknesses that need to be addressed. One significant issue is the presence of communication barriers between different countries or organizations involved in the project. Several respondents have mentioned delays in receiving critical information, as well as instances where communication has been unclear. These barriers can hinder the effectiveness of the project and lead to misunderstandings or missed opportunities for collaboration. The inconsistent flow of information can create friction, especially in a project that relies on the smooth exchange of knowledge and updates.

Another weakness identified is the limited interactivity during the meetings. While the meetings have been positively received in terms of content and organization, some participants have expressed concern that they are too presentation-heavy. This format reduces the opportunity for meaningful dialogue and in-depth discussion among stakeholders, potentially stifling creativity and collaborative problem-solving. A more interactive approach could foster richer exchanges and increase participant engagement.

Resource constraints, particularly in terms of time and capacity to manage delays, are also a notable weakness. Many stakeholders feel that the project suffers from limitations in its ability to swiftly address delays and adapt to unforeseen challenges. These constraints can affect the overall pace of the project, making it difficult to maintain momentum and achieve milestones on time.

**Opportunities:** The project presents several significant opportunities that could be leveraged to enhance its impact and success. One key opportunity lies in improving cross-border cooperation. Several respondents have identified untapped potential in this area, particularly in establishing stronger bilateral partnerships between countries. Strengthening these partnerships could lead to a more unified and coordinated approach, increasing the effectiveness of joint efforts and facilitating the achievement of shared goals. Expanding cross-border collaboration could also enhance the project's reach and impact, especially in regions where cooperation has historically been weaker.







Another opportunity is the potential to implement more interactive formats for future meetings. Introducing new meeting structures that encourage greater participation and dialogue could boost engagement and lead to better collective problem-solving. This shift could allow for more dynamic exchanges between stakeholders, fostering innovation and generating more effective solutions to the challenges the project faces.

Increased stakeholder involvement at the local level is another area of opportunity. By involving more local entities and stakeholders in the decision-making process, the project could enhance its impact and ensure a more inclusive approach to implementation. Engaging local actors may provide valuable insights into regional contexts and allow for more tailored solutions, thus improving the overall sustainability and effectiveness of the project.

**Threats:** Several potential threats could jeopardize the success of the project if not addressed. One major threat is the possibility of delays in meeting project milestones. Recurring delays have already been identified as a problem, and if these issues persist, they could lead to missed deadlines or necessitate significant adjustments in project planning. Such delays could compromise the project's timeline and overall effectiveness, reducing the ability to achieve its objectives within the set time frame.

Another critical threat is the risk of fragmentation due to poor communication or misalignment between the countries and organizations involved. Miscommunication or inconsistent priorities could lead to a breakdown in coordination, threatening the unity of the project's goals. This fragmentation could result in duplicated efforts, wasted resources, and conflicting strategies, which would undermine the collective progress of the initiative.

Finally, there is a threat of stakeholder disengagement, particularly if local or regional entities feel underrepresented or insufficiently involved in the process. If these stakeholders perceive that their concerns and perspectives are not being considered, they may lose interest in participating. This disengagement could create difficulties in securing long-term support for the project, which is critical for its sustainability and future success. Ensuring that all stakeholders feel valued and heard is essential to maintaining a cohesive and motivated network of contributors.

**Conclusion:** This SWOT analysis highlights both the strengths and challenges the project faces as it continues to develop. While the strong coordination, high engagement, and structured project management are promising indicators of success, communication barriers, limited interactivity, and resource constraints present risks that need to be mitigated. By capitalizing on opportunities to enhance cross-border cooperation, increase interactivity, and involve more local stakeholders, the project





## Crane European Network of Comprehensive Cancer Centres

can strengthen its impact. However, it must remain vigilant against the threats posed by delays, fragmentation, and disengagement to ensure long-term sustainability and effectiveness.





## 2.Process, outputs and outcomes evaluation

The main objective of WP 3 was to evaluate the extent to which the JA as a whole has successfully produced planned results, delivered expected benefits, and effected desired changes.

The table contains a list of indicators (process, output and outcome) per every specific objective/core work package along with their targets and the description of results achieved in the first half of the Joint Action, as received by each WPL.

All of this information is presented in *Tables 1-3*.

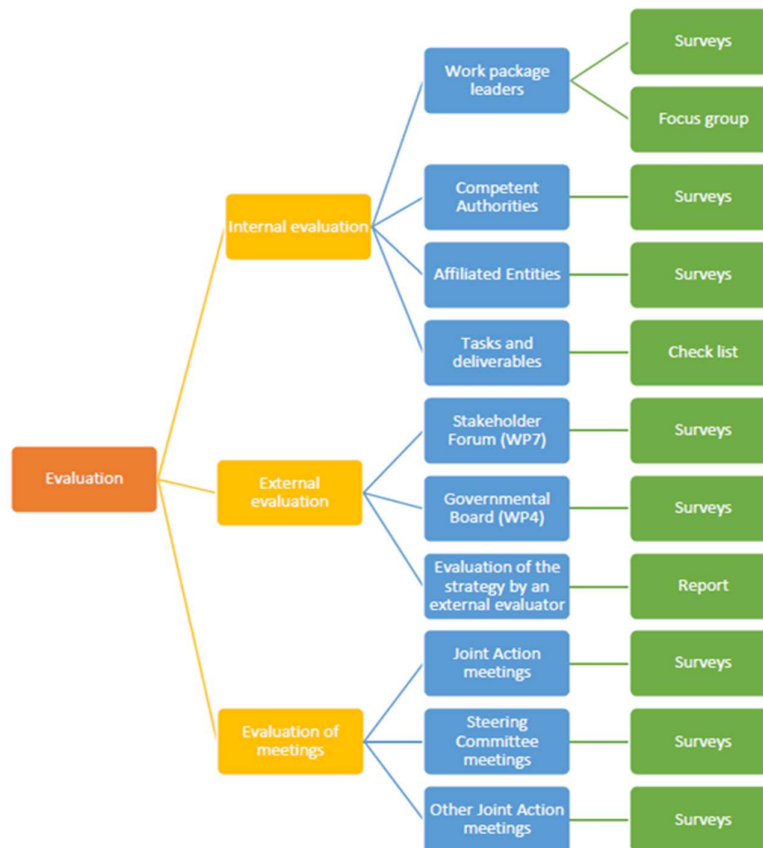


Figure 2. Illustration of the evaluation process





**2.1. Process evaluation**

*Table 1. Process indicators for specific objectives of Crane*

<b>Specific Objective #1</b>	<b>To endorse the sustainability of the outputs of the Crane JA towards future implementation into cancer care structures in the MS</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Regular interaction between Member State representatives and the Crane Joint Action	Three executed Governmental Board meetings by M24	The first GB took place in Brussels on the April 20th 2023 and The 2 <sup>nd</sup> was scheduled on November 10th 2023, but was later rescheduled and will happen on December 1st 2023.-online The 3 <sup>rd</sup> GB was on the June 20 <sup>th</sup> 2024 in Brussels and online
<b>Specific Objective #2</b>	<b>To create a European network of national CCCs to improve cancer care and avoid the unacceptable disparities currently present across the EU</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Consensus regarding draft agreement on accreditation principles reached on a consensus partner’s meeting	One consensus meeting of partners at M14	ACC has organized multiple online meetings with WP5 partners, and two online meetings open to all Crane partners in February and March 2023. During these meetings, WP5 and partners agreed on a process to identify and select existing certification schemes and to identify the process of admission to the future Network. ACC is now finalizing an analysis of existing certification schemes according to criteria that were discussed and agreed upon during these meetings. Uploaded in 4PM document: WP5_D5.1_ Process of Admission to the EU Network of Comprehensive Cancer Centres
<b>Specific Objective #3</b>	<b>To further develop the access and availability of the comprehensive high quality of care in CCCNs to all European member states (MS) and align the high standards in cancer care for all quality assured institutions with a focus on the interfaces between care and research (CCCN and CCC).</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>





Two countries identified as a CCCN lung cancer pilot sites	At least two countries where CCCN for lung cancer care will be piloted identified by M6	Two pilot sites for the implementation of CCCN lung cancer have been identified: Lower Silesian Oncology, Pneumology and Haematology Centre, Wroclaw Poland, and Luxembourg Lung Cancer Network ) MoU are under preparations.  Updated European Framework for the certification of CCCNs- UPLOADED IN 4PM- The purpose of this document is to define the conditions necessary to verify the successful and sustainable implementation of the defined standards.
<b>Specific Objective #4</b>	<b>To develop a consensus model for CCCs, both standalone centres as well as centres, which are part of University or General Hospitals</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Identification of existing landscape of Comprehensive Cancer Centres and potential comprehensive cancer centres	One exhaustive mapping exercise by M12	D.7.1 Mapping features of existing and potential Comprehensive Cancer Centres in Europe.
<b>Objective #5</b>	<b>To identify and analyze the current practices and models of organisation in real-life settings as key references to assess how high-quality care and research are available to all cancer patients in a given regional and local levels through networking models.</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Analysis of best practices in Member States in molecular tumour boards (MTB) implementation in networks built around a CCC contexts	At least 15 member states analysed by M20	WP8 Task 1 and Task 3 focused on MTBs implemented in the context of networks built around a CCC. For Task 1, MTBs were a key item. In the case of Task 3, MTBs are the main object of analysis.  Documents uploaded D8.1 Mapping organisational models of networks built around comprehensive cancer centres (CCCs)  D8_3_Impact_of_networking_research)into_patient_care_1 uploaded in 4PM  D8.4 Models and good practices to improve cancer survivors' return to work in the MS





**2.2. Output evaluation**

*Table 2. Output indicators for specific objectives of Crane*

<b>Specific Objective #1</b>	<b>To endorse the sustainability of the outputs of the Crane JA towards future implementation into cancer care structures in the MS</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Maturity model testing framework	At least two countries testing the framework by M24	The concept of MM was proposed. WP4 is currently in the process of working on a method to converge and align criteria. The participation of volunteering countries in testing the MM is scheduled to happen on 15th of January.  EUROPEAN NETWORK OF COMPREHENSIVE CANCER CENTER – JOINT ACTION EUNETWORKCCC JA-UPLOADED IN 4PM
<b>Specific Objective #2</b>	<b>To create a European network of national CCCs to improve cancer care and avoid the unacceptable disparities currently present across the EU</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Completion of one final document describing the admission process for admission of CCCs to the Network	One completed Deliverable 5.1. at M18 Agreed process (including accreditation) for admission of CCCs to the Network; process for ongoing development; initial list of CCCs in the EU Network	The draft is currently under development and awaiting final feedback from partners on key pending issues. WP5 is planning to discuss these issues at the Crane Meeting in Slovenia at the beginning of September 2023.  WP5 will then finalize the report in the following weeks.  The report has been finalized and uploaded in 4 PM: Process of Admission to the EU Network of Comprehensive Cancer Centres D5.1 and also the Deliverable





		D5.2 Integration with EU and national initiatives has been uploaded
<b>Specific Objective #3</b>	<b>To further develop the access and availability of the comprehensive high quality of care in CCCNs to all European member states (MS) and align the high standards in cancer care for all quality assured institutions with a focus on the interfaces between care and research (CCCN and CCC).</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Development of training concepts with support instruments to enable and empower member states to set up quality assured CCCNs	Training concept for implementing lung cancer CCCNs developed by M24	Baseline assessment: Survey of certified CCCN about their experiences with CCCN certification has been conducted. Goal of the survey was to identify support needs and potential training tools to help future CCCN in the setup. Based on the survey results, draft training tools are currently under preparation and will be presented at the next WP6 meeting in November 2023. Task 6.2 „Development of support instruments to set-up CCCN in different member states“, Training concept for set-up of a CCCN-UPLOADED ON 4 PM
<b>Specific Objective #4</b>	<b>To develop a consensus model for CCCs, both standalone centres as well as centres, which are part of University or General Hospitals</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Development of a set of straightforward standards for CCCs applicable in a wide variety of centres and compatible with some existing quality and	One set of standards developed by M18	On 4 PM was uploaded D7.2 Set of criteria and standards and their application in a certification process for EU Comprehensive Cancer Centres 31.07.2024





accreditation systems in Europe		
<b>Objective #5</b>	<b>To identify and analyze the current practices and models of organisation in real-life settings as key references to assess how high-quality care and research are available to all cancer patients in a given regional and local levels through networking models.</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Mapping of CCC networking models in EU countries (at least 3 models included)	At least three CCC models included by M8	4 representatives networking models were found because of Task 1 analysis. This indicator was fulfilled. Task 1 – Mapping organisational models of networks built around CCCs-uploaded







**2.3. Outcome evaluation**

*Table 3. Outcome indicators for specific objectives of Crane*

<b>Specific Objective #1</b>	<b>To endorse the sustainability of the outputs of the Crane JA towards future implementation into cancer care structures in the MS</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Blueprint report	One report and one scientific publication published by M24	prepare final Sustainability report and blueprint
<b>Specific Objective #2</b>	<b>To create a European network of national CCCs to improve cancer care and avoid the unacceptable disparities currently present across the EU</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Setting up framework for the creation or upgrading of CCCs in EU Member States, to reach the 2025 targets of the Europe's Beating Cancer Plan	One report/blueprint summarizing the framework to be established for the definition of CCCs and the implementation processes by M24	<p>WP5 is currently developing a proposal for the governance model of the future EU Network.</p> <p>ACC has already organized one meeting with all Crane partners to reach a consensus on key issues related to the governance model and will later develop a survey to identify operating procedures and decision-making processes of the Network.</p> <p>In addition, WP5, together with OUS, is currently developing a proposal for the activities of the future EU Network of CCCs. These activities will ensure not only that CCCs will collaborate on different thematic areas but also that these centres will learn from one another and develop over time.</p> <p>A report from WP5, task 5.3.1 working group The EU Network of Comprehensive Cancer Centres – Sketches of possible activity areas</p>





<b>Specific Objective #3</b>	<b>To further develop the access and availability of the comprehensive high quality of care in CCCNs to all European member states (MS) and align the high standards in cancer care for all quality assured institutions with a focus on the interfaces between care and research (CCCN and CCC).</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Implementation of the set of standards, quality indicators and patient pathway for lung cancer care in pilot-CCCN	At least one CCCN has implemented the set of standards, quality indicators and patient pathway for lung cancer care by M24	Set of Standard for Lung Cancer, quality indicators were sent to pilot sites. Feedback on country-specific features has been collected.(Task 4.1. Systematic Review and Survey on Patient-Centeredness in CCCNs)
<b>Specific Objective #4</b>	<b>To develop a consensus model for CCCs, both standalone centres as well as centres, which are part of University or General Hospitals</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
A consensus model for CCCs, which will include the different typologies of CCCs in Europe	One consensus model developed by M24	Development of the new standards
<b>Objective #5</b>	<b>To identify and analyze the current practices and models of organisation in real-life settings as key references to assess how high-quality care and research are available to all cancer patients in a given regional and local levels through networking models.</b>	
<b>Process indicators</b>	<b>Target</b>	<b>Results</b>
Equity of access to MTB: Percentage of patients being discussed in MTB will be analysed for a given healthcare area, highlighting potential differences between patients treated in CCCs and patients treated in other providers from	Data from at least six MTB by M20	1 out of 6 MTB explored already provided these data. D8.2 Integrated care pathways (ICPs) implemented in a context of CCCs and associated providers: a multiple casestudy  D8.3 Impact of networking research into patients' care  D8.4 Models and good practices to improve cancer survivors' return to work in the MS





the same CCC-led network		
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### 3. Conclusions and recommendations

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The evaluation model provided in the Evaluation strategy has been shown to be successful and applicable for the evaluation of this Joint Action.

The Evaluation Strategy document aimed to complete three types of evaluation:

- Internal evaluation (Work Package Leaders, Associated Partners, Tasks and deliverables)
- External evaluation (Stakeholder Forum, Governmental Board)
- Evaluation of meetings (Kick-off meetings, Steering Committee meetings, Other WP meetings)

These evaluation streams differed regarding their content, but all three of them used these three types of tools:

- Surveys
- Focus groups and/or Workshops
- Checklists

The success of the evaluation heavily relies on the response rate, emphasizing the need for proactive measures to increase participation. To achieve this, obtaining the participant list promptly from meeting organizers and sending out surveys within days after the meeting is vital. It's crucial to ensure that the survey is prepared and agreed upon before the meeting takes place. Employing user-friendly, concise questionnaires along with reminders is advisable.

Despite initial efforts, some surveys during the first year of the JA still faced low response rates, prompting the consideration of more proactive measures. Moving forward, surveys should be distributed immediately after the meeting ends, with participants encouraged to complete them during the meeting and reminded to do so again, if necessary, a week later.

Regarding checklists for evaluating outputs, outcomes, and processes, it's recommended to consistently update them to prevent confusion or misunderstandings. Recognizing the evolving production process of specific deliverables within the CræNE Joint Action, a tracking tool is deemed essential from both evaluation and coordination perspectives.

One of the perceived risks defined in the Evaluation strategy regarding meeting evaluation via surveys was a low response rate. This risk was estimated as “medium likelihood” and “high impact”. User-friendly and short questionnaires, as well as





reminders, were provided as best method for this specific risk management. As it is visible from survey analysis, response rates were still sometimes low despite the undertaken preventive measures. Regarding this fact, some more proactive measures should be defined and provided for the future actions. Since the external evaluation has also been conducted (by an independent evaluator), some useful points and techniques were defined:

- To give the participants a clear benefit for filling out a survey
- To let them know how crucial they are
- To specify the completion time
- To emphasize the fact that the survey is anonymous

Focus groups were well-organized and the only recommendation that WP3 team can point out from this experience is to make a logical structure of the focus group and to keep participants on point regarding specific question, which was more demanding for the second focus group given its larger audience. Also, it is valuable that the second focus group was held at the very end of the JA, so the participants could have given their opinion based on their full experience; even it if has placed an additional burden on the WP3 team's deadlines in producing this Final Evaluation Report.

Regarding the use of checklists for evaluating outputs, outcomes, and processes, we recommend regularly updating the checklists to prevent any confusion or misunderstandings. Changes in the production processes for certain deliverables in some work packages highlight the importance of having a tracking tool to measure these adjustments from both an evaluation and coordination perspective. Based on our experience with this JA, it would also be beneficial to simplify and standardize the table of indicators for each specific objective to enhance clarity and consistency



## 4. Annexes: Examples of the surveys

---

Dear Colleagues,

Here is a short survey (5 min) regarding the Crane Kick-off meeting (held in Brussels, on November 3rd 2022) and how we can improve our future meetings and processes.

The survey is anonymous and you can fill it out until November 18th.

Your inputs are very valuable and mean a lot for the improvement of our processes as well as for the quality of the JA in general.

Thank you!

There are 10 questions in this survey.

### Basic information

**Did you attend the meeting on-site or online?**

\*

🗳️ Choose one of the following answers

Please choose **only one** of the following:

On-site

Online

**What is your role in the Crane JA?**

\*

🗳️ Choose one of the following answers

Please choose **only one** of the following:

Work Package leader (WPL), or WPL team member

Other Competent Authority or Affiliated Entity team member

Other

### Opinions

*Please, give us your opinion on the following statements*





**The objectives of the meeting were clearly defined and consistent with the Agenda**

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, there were some points from the Agenda that were left out
- It was ok — it deviated a little from the Agenda, but for a reason
- The objectives were clearly defined and completely in line with the Agenda

**The time allocated for each of the topics was appropriate**

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, there was no time for some important topics
- It was ok, but the time management could have been better
- Enough time was allocated for each topic

**The opinions of all of the partners were taken into consideration**

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, not all partners were heard out
- There is some place for improvement, but it was ok
- Everyone's opinion was taken into consideration





**The meeting was useful for networking and establishing working relationships among the partners \***

Only answer this question if the following conditions are met:

Answer was 'On-site' at question '1 [A1]' (Did you attend the meeting on-site or online? )

**!** Choose one of the following answers

Please choose **only one** of the following:

- Not really, there was no time for networking
- It was ok, but we could have more opportunities for networking
- There was plenty of time for networking

**The platform used for an online participation was user-friendly in terms of this meeting \***

Only answer this question if the following conditions are met:

Answer was 'Online' at question '1 [A1]' (Did you attend the meeting on-site or online? )

**!** Choose one of the following answers

Please choose **only one** of the following:

- Not really, I faced some technical difficulties
- It was ok, still could have been better
- It was great, everything went smoothly

**The meeting was useful for helping us to understand (and plan) project activities**

\*

**!** Choose one of the following answers

Please choose **only one** of the following:

- Not really, many points remained unclear
- It was ok but it is still not completely clear what should be done in the JA
- Everything that needs to be done is clear







**The meeting met my expectations**

\*

**i** Choose one of the following answers  
Please choose **only one** of the following:

- Not really
- Mostly
- Completely

## Suggestions

Do you have any suggestions for future meetings or some other comments?

Please write your answer here:

Submit your survey.  
Thank you for completing this survey.





## Annex 2 CraNE Joint Action Steering Committee meeting feedback survey

# JA CraNE Steering Committee - online meeting evaluation 1

Dear Colleagues,

Here is a short survey (5 min) regarding the CraNE Steering Committee meeting held online, on February 9<sup>th</sup>.

The survey is anonymous and you can fill it out until March 1<sup>st</sup>.

Your inputs are very valuable and mean a lot for the improvement of our processes as well as for the quality of the JA in general.

Thank you!

There are 8 questions in this survey.

There are 8 questions in this survey.

### What is your role in the CraNE JA? \*

🗳️ Choose one of the following answers

Please choose **only one** of the following:

- Work Package leader (WPL) or WPL team member
- Other Competent Authority or Affiliated Entity team member
- Other

## Feedback

**Please, give us your opinion on the following statements regarding the Steering Committee online meeting!**

### The objectives of the meeting were clearly defined and consistent with the Agenda

\*

🗳️ Choose one of the following answers

Please choose **only one** of the following:

- Not really, there were some points from the Agenda that were left out
- It was ok — it deviated a little from the Agenda, but for a reason
- The objectives were clearly defined and completely in line with the Agenda





**The time allocated for each of the topics was appropriate**

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, there was no time for some important topics
- It was ok, but the time management could have been better
- Enough time was allocated for each topic

**The partners that presented were within the allocated time frame \***

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, some went really over the time
- Some could have had more structure, but it was ok
- Everyone was mindful of the allocated time

**The opinions of all of the partners were taken into consideration**

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, not all partners were heard out
- There is some place for improvement, but it was ok
- Everyone's opinion was taken into consideration





**The meeting was useful for helping us to understand (and plan) project activities \***

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, many points remained unclear
- It was ok but it is still not completely clear what should be done in the JA
- Everything that needs to be done is clear

**The meeting met my expectations \***

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really
- Mostly
- Completely

Please write your answer here:

Submit your survey.

Thank you for completing this survey.





### Annex 3 Crane Joint Action 1st Governmental Board meeting feedback survey

## Crane - 1st Governmental Board meeting evaluation survey

Dear colleagues,

Following the **first Crane Governmental Board meeting** held in **Brussels/via Webex** on **April 20th, 2023**, WP3 Evaluation Team would like to collect your feedback, with your valuable opinions and inputs.

We kindly ask you to take a look at this short survey and answer the questions.

The survey consists of **two parts**: first part regarding your **satisfaction with the meeting** itself, and the second part regarding your **opinions on Crane and the Governmental Board**.

The survey is **anonymous** and you can fill it out until **May 12th**.

We extremely value your input and want to thank you in advance.

WP3 Evaluation Team

There are 8 questions in this survey.

### Meeting satisfaction

In this part of the survey we are interested in finding out how satisfied you are with the organization and execution of the Governmental Board meeting.

Did you attend the Governmental Board meeting on-site or online? \*

🗳️ Choose one of the following answers

Please choose **only one** of the following:

- On-site
- Online

Are you a Crane Governmental Board representative for your country? \*

🗳️ Choose one of the following answers

Please choose **only one** of the following:

- Yes
- No





\*

Please choose the appropriate response for each item:

	<b>Strongly disagree</b>	<b>Disagree</b>	<b>Neither agree nor disagree</b>	<b>Agree</b>	<b>Strongly agree</b>
<b>The objectives of the meeting were clearly defined and consistent with the Agenda</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The time allocated for each of the topics was appropriate</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The opinions of all of the partners were taken into consideration</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The meeting was useful in clarifying the future role of Crane Governmental Board members.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The meeting met my expectations</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The way meeting was organized enabled me to express my opinion when needed</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>





Any comments on the meeting?

(e.g., were the right people involved in the meeting, what was the quality of interaction between the participants, what did you particularly like/not like about the meeting, was there something missing from the meeting)

\*

Please write your answer here:

The online platform used for this meeting was user-friendly \*

Only answer this question if the following conditions are met:

Answer was 'Online' at question '1 [A2]' (Did you attend the Governmental Board meeting on-site or online?)

🗳️ Choose one of the following answers

Please choose **only one** of the following:

- Not really, I faced some technical difficulties
- It was ok, still could have been better
- It was great, everything went smoothly





**The meeting was useful for networking and establishing working relationships among the partners \***

Only answer this question if the following conditions are met:

Answer was 'On-site' at question '1 [A2]' (Did you attend the Governmental Board meeting on-site or online?)

Choose one of the following answers

Please choose **only one** of the following:

- Not really, there was no time for networking
- It was ok, but we could have more opportunities for networking
- There was plenty of time for networking

## CraNE Governmental Board

In this part of the survey we are interested in learning about your opinion regarding JA CraNE and the role of the Governmental Board.

Please choose the appropriate response for each item:

	<b>Strongly disagree</b>	<b>Disagree</b>	<b>Neither agree nor disagree</b>	<b>Agree</b>	<b>Strongly agree</b>
<b>Based on what you heard so far, by addressing the preconditions necessary for developing the EU Network of CCC (Comprehensive Cancer Centres), CraNE is working on improving the future of cancer care.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The Governmental Board can be a useful tool for achieving the aims of CraNE.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The number and dynamics of planned Governmental Board meetings is appropriate.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>







Any comments on your overall experience with the Crane so far?  
(do you think the deliverables pose a comprehensive set of preconditions for reaching the JA's goals, availability of information, etc.)

Please write your answer here:

Thank you for your time!

Submit your survey.  
Thank you for completing this survey.





## Annex 4 Crane Joint Action WPL meeting feedback survey

### JA Crane Workshop in Slovenia

Dear Crane colleagues,

Following the JA Crane Workshop held in Bled from September 7th to 8th, our WP3 Evaluation Team would like to collect your feedback, with your valuable opinions and inputs.

We kindly ask you to take a look at this short survey and answer the questions.

We would also greatly appreciate your comments on your overall satisfaction with the meeting and the work conducted in the JA so far.

Thank you in advance!

There are 15 questions in this survey.

### Organizational aspects of the workshop

In this part of the survey we are interested in finding out how satisfied you are with the organizational aspect of the Crane Workshop in Slovenia.

Please state your agreement with the following statements.

The objectives of the workshop were clearly defined and consistent with the Agenda. \*

Choose one of the following answers

Please choose **only one** of the following:

- Not really, there were some points from the Agenda that were left out
- It was ok — it deviated a little from the Agenda, but for a reason
- The objectives were clearly defined and completely in line with the Agenda

The time allocated for each of the topics was appropriate.

\*

Choose one of the following answers

Please choose **only one** of the following:

- Not really, there was no time for some important topics
- It was ok, but the time management could have been better
- Enough time was allocated for each topic





The opinions of all of the partners were taken into consideration.

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, not all partners were heard out
- There is some place for improvement, but it was ok
- Everyone's opinion was taken into consideration

The workshop was useful for networking and establishing working relationships among the partners.

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, there was no time for networking
- It was ok, but we could have more opportunities for networking
- There was plenty of time for networking

The workshop was useful for helping us to understand (and plan) project activities.

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, many points remained unclear
- It was ok but it is still not completely clear what should be done in the JA
- Everything that needs to be done is clear





The workshop met my expectations. \*

❶ Choose one of the following answers

Please choose **only one** of the following:

- Not really
- Mostly
- Completely

If you have any suggestions or comments, please feel free to share them with us:

Please write your answer here:

## CraNE Workshop content and quality

In this part of the survey we are interested in finding out how satisfied you are with the content and quality of the CraNE workshop in Slovenia.

Please state your agreement with the following sentences.

After the workshop, I have a much clearer idea of the current progress of the JA. \*

❶ Choose one of the following answers

Please choose **only one** of the following:

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree





Project information and materials for discussion were shared and presented in an understandable way.

\*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Not really, I felt out of the loop
- It was ok, but some clarifications would have been useful
- Everything was clear and understandable

The networking enabled by the in-person workshop will be useful for the collaborative work of the JA. \*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

The workshop will be beneficial for the success of the JA. \*

❗ Choose one of the following answers

Please choose **only one** of the following:

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree





The workshop was beneficial for the work of the WP I lead or participate in. \*

❗ Choose one of the following answers  
Please choose **only one** of the following:

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

According to the status and progress report of WPs work, I am confident that the JA will produce its expected outcomes. \*

❗ Choose one of the following answers  
Please choose **only one** of the following:

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

I feel confident in the way overlaps (among WPs and other JAs) are being addressed and handled. \*

❗ Choose one of the following answers  
Please choose **only one** of the following:

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree





If you feel there are some issues left unaddressed by the survey or you have a comment you want to share, please feel free to share it with us.

Please write your answer here:

Submit your survey.  
Thank you for completing this survey.





## Anexe 5 JA CraNE Workshop Leaders

# Survey JA CraNE Workshop Leaders

Thank you for being a part of the JA CraNE Workshop Leaders. Your feedback is essential in helping us improve our workshops and provide better experiences for both leaders and participants.

Please take a few minutes to complete this survey honestly and thoughtfully. Your responses will be kept confidential.

### 1. I am satisfied with the overall effectiveness of the project in achieving its objectives?

- a. Strongly disagree
- b. Disagree
- c. Neither agree nor disagree
- d. Agree
- e. Strongly agree

### 2. The project meet my expectations in terms of collaboration and information sharing among partners?

- a. Strongly disagree
- b. Disagree
- c. Neither agree nor disagree
- d. Agree
- e. Strongly agree

### 3. How would you rate the communication within the JA?

- a. Poor
- b. Fair
- c. Good
- d. Excellent







**4. How would you rate the coordination within the JA?**

- a. Poor
- b. Fair
- c. Good
- d. Excellent

**5. Have you noticed any improvements in the integration of existing CCCs and newly characterized CCCs across EU Member States as a result of Crane efforts?**

- a. No improvements
- b. Minimal improvements
- d. Significant improvements
- e. Substantial improvements

**6. How satisfied are you with the strategies implemented by Crane to overcome identified barriers to sustainability?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**7. To what extent do you believe Crane has engaged key stakeholders in the development and implementation of the network of CCCs?**

- a. Minimal engagement
- b. Some engagement
- c. Moderate engagement
- d. Significant engagement
- e. Substantial engagement

**8. How satisfied are you with the level of collaboration between partners within the Crane Joint Action?**





- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**9. How satisfied are you with the overall progress and achievements of the Crane Joint Action?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**10. How satisfied are you with the impact of Crane in advancing the goals of Europe's Beating Cancer Plan?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**11. How satisfied are you with the level of communication and collaboration within the Crane Joint Action?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**12. Are you satisfied with the way the Crane JA has addressed the various challenges posed by the different healthcare systems across EU Member States?**





- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**13. How satisfied are you with the strategies implemented by Crane to overcome identified weaknesses or challenges?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**14. Are you satisfied with the information provided to you about the future plans of the Crane Joint Action?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**15. Are you satisfied with the clarity and communication regarding the future objectives of Crane?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**16. Are you satisfied with the way Crane JA has continued building upon the outcomes of previous joint actions such as CanCon and iPAAC?**





- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**17. How satisfied are you with the proposed methods for assessing the sustainability and feasibility of networking CCCs?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**18. How satisfied are you with CrANE's ability to ensure the sustainability of the scheme in the long term?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**19. Are you satisfied with the way, CrANE seeks feedback and input from partners and stakeholders in refining its future plans?**

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied

**20. How satisfied are you with the overall strategic direction outlined in the future plans of CrANE?**





# Crane European Network of Comprehensive Cancer Centres

- a. Very dissatisfied
- b. Dissatisfied
- c. Neutral
- d. Satisfied
- e. Very satisfied





## Anexe 6 JA CraNE Work Package Leader Meeting

# JA CraNE Work Package Leader (WPL) meeting

Dear Colleagues,

Here is a short survey regarding the CraNE Work Package Leader meeting held online, on May 23th.

Please take a few minutes to complete this survey honestly and thoughtfully. Your responses will be kept confidential.

Thank you!

**1. The objectives of the workshop were clearly defined and consistent with the Agenda.**

- a) Not really, there were some points from the Agenda that were left out
- b) It was ok –it deviated a little from the Agenda, but for a reason
- c) The objectives were clearly defined and completely in line with the Agenda

**2. The time allocated for each of the topics was appropriate.**

- a) Not really, there was no time for some important topics
- b) It was ok, but the time management could have been better
- c) Enough time was allocated for each topic





**3. The opinions of all of the partners were taken into consideration.**

- a) Not really, not all partners were heard out
- b) There is some place for improvement, but it was ok
- c) Everyone's opinion was taken into consideration

**4. The workshop was useful for networking and establishing working relationships among the partners.**

- a) Not really, there was no time for networking
- b) It was ok, but we could have more opportunities for networking
- c) There was plenty of time for networking

**5. The workshop was useful for helping up to understand (and plan) project activities**

- a) Not really, many points remained unclear
- b) It was ok but is still not completely clear what should be done in the JA
- c) Everything that needs to be done is clear

**6. The meeting met my expectations.**

- a) Not really
- b) Mostly
- c) Completely





**7. After the workshop , I have a much clearer idea of the current progress of the JA.**

- a) Strongly agree
- b) Agree
- c) Neither agree nor disagree
- d) Disagree
- e) Strongly disagree

**8. Project information and materials for discussion were shared and presented in an understandable way.**

- a) Not really, I felt out of the loop
- b) It was ok, but some clarifications would have been useful
- c) Everything was clear and understandable

**9. The networking enabled by the online workshop will be useful for the collaborative work of the JA**

- a) Strongly agree
- b) Agree
- c) Neither agree nor disagree
- d) Disagree
- e) Strongly disagree







**10. The workshop will be beneficial for the success of the JA**

- a) Strongly agree
- b) Agree
- c) Neither agree nor disagree
- d) Disagree
- e) Strongly disagree

**11. I feel confident in the way overlaps (among WPs and other JAs) are being addressed and handled.**

- a) Strongly agree
- b) Agree
- c) Neither agree nor disagree
- d) Disagree
- e) Strongly disagree

**12. According to the status and progress report of WPs work, I am confident that the JA will produce its expected outcomes.**

- a) Strongly agree
- b) Agree
- c) Neither agree nor disagree
- d) Disagree
- e) Strongly disagree

**13. If you feel there are some issues left unaddressed by the survey or you have a comment you want to share, please feel free to share it with us**





## Anexe 7 JA Crane 8<sup>th</sup> Steering Committee Meeting

### Survey JA Crane 8<sup>th</sup> Steering Committee Meeting

*Thank you for being a part of the JA Crane 8th Steering Committee Meeting .*

*Your feedback is essential in helping us improve our workshops and provide better experiences for the participants.*

*Please, give us your opinion on the following statements regarding the Steering Committee online meeting.*

*Your responses will be kept confidential.*

#### 1. What is your role in the Crane JA ?

- Work Package leader (WPL) or WPL team member
- Other Competent Authority or Affiliated Entity team member
- Other

#### 2. The objectives of the meeting were clearly defined and consistent with the Agenda

- Not really, there were some points from the Agenda that were left out
- It was ok – it deviated a little from the Agenda, but for a reason
- The objectives were clearly defined and completely in line with the Agenda

#### 3. The time allocated for each of the topics was appropriate

- Not really, there was no time for some important topics
- It was ok, but the time management could have been better
- Enough time was allocated for each topic





**4. The partners that presented were within the allocated time frame**

- Not really, some went really over the time
- Some could have had more structure, but it was ok
- Everyone was mindful of the allocated time

**5. The opinions of all of the partners were taken into consideration**

- Not really, not all partners were heard out
- There is some place for improvement, but it was ok
- Everyone's opinion was taken into consideration

**6. The meeting was useful for helping us to understand (and plan) project activities**

- Not really, many points remained unclear
- It was ok but it is still not completely clear what should be done in the JA
- Everything that needs to be done is clear

**7. The meeting met my expectations**

- Not really
- Mostly
- Completely





## Annex 8 Survey JA Crane 9th Steering Committee Meeting

# Survey JA Crane 9th Steering Committee Meeting

*Thank you for being a part of the JA Crane 9th Steering Committee Meeting .*

*Your feedback is essential in helping us improve our workshops and provide better experiences for the participants.*

*Please, give us your opinion on the following statements regarding the Steering Committee online meeting.*

*Your responses will be kept confidential.*

### 1. What is your role in the Crane JA ?

- Work Package leader (WPL) or WPL team member
- Other Competent Authority or Affiliated Entity team member
- Other

### 2. The objectives of the meeting were clearly defined and consistent with the Agenda \*

- Not really, there were some points from the Agenda that were left out
- It was ok – it deviated a little from the Agenda, but for a reason
- The objectives were clearly defined and completely in line with the Agenda

### 3. The time allocated for each of the topics was appropriate \*

- Not really, there was no time for some important topics
- It was ok, but the time management could have been better
- Enough time was allocated for each topic





**4. The partners that presented were within the allocated time frame \***

- Not really, some went really over the time
- Some could have had more structure, but it was ok
- Everyone was mindful of the allocated time

**5. The opinions of all of the partners were taken into consideration \***

- Not really, not all partners were heard out
- There is some place for improvement, but it was ok
- Everyone's opinion was taken into consideration

**6. The meeting was useful for helping us to understand (and plan) project activities \***

- Not really, many points remained unclear
- It was ok but it is still not completely clear what should be done in the JA
- Everything that needs to be done is clear

...

**7. The meeting met my expectations \***

- Not really
- Mostly
- Completely





**8. Did your Work Package achieved its initial objectives?**

- Not really
- Mostly
- Completely

**9. What would you change about your WP ?**

Textul unui răspuns lung

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**10. How do you assess the overall impact of your WP on the JA outcomes?**

- Very high impact
- High impact
- Moderate impact
- Low impact
- No impact

**11. How sustainable are the results of the joint action?**

- Highly sustainable, long-term impact
- Moderately sustainable
- Neutral, no long-term sustainability
- Unsustainable, short-term impact only
- Negative sustainability, could cause issues later





**12. Did the Crane JA successfully coordinate resources between partners?**

- Not really
- Mostly
- Completely

...

**13. Did the joint action lead to improved communication between stakeholders?**

- Not really
- Mostly
- Completely

**14. Did the joint action meet the expected timelines?**

- Not really
- Mostly
- Completely

...

**15. Did the joint action result in long-term sustainable changes?**

- Not really
- Mostly
- Completely





**16. What would you change about the JA sustainability ?**

Textul unui răspuns lung

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**17. How would you describe your experience as a Work Package Leader?**

- Great - this role has brought me many positive experiences
- Good experience, but I expected more from the whole process
- It was too much effort, but I can see any benefits

**18. What would you change regarding your whole experience as a Work Package Leader?**

- Better communication with the Coordination team
- Less administration
- A greater budget
- Better time management
- Better update on other work packages
- More frequent meetings

**19. Do you think policy makers in Member States (and other parts of Europe) will be familiar with CRANE JA outputs?**

- I think that all important policy makers have been sufficiently involved in the CRANE processes and that ...
- I believe that some policy makers are familiar with the outputs of the CRANE, but that this is not enough -...
- I don't think that information has come/will come to those most important policy makers (who can do so...

